



AGENDA

Tuesday, April 22, 2025

5:00 P.M. Closed Session
6:00 P.M. Open Session

SPECIAL MEETING

**CITY COUNCIL, AIRPORT COMMISSION,
MARINA ABRAMS B NON-PROFIT CORPORATION, PRESTON PARK SUSTAINABLE
COMMUNITY NON-PROFIT CORPORATION, SUCCESSOR AGENCY OF THE FORMER
MARINA REDEVELOPMENT AGENCY AND MARINA GROUNDWATER
SUSTAINABILITY AGENCY**

Council Chambers
211 Hillcrest Avenue
Marina, California

Zoom Meeting URL: <https://zoom.us/j/730251556>

Zoom Meeting Telephone Only Participation: 1-669-900-9128 - Webinar ID: 730 251 556

PARTICIPATION

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The most effective method of communication with the City Council is by sending an email to marina@cityofmarina.org. Comments will be reviewed and distributed before the meeting if received by 5:00 p.m. on the day of the meeting. All comments received will become part of the record. Council will have the option to modify their action on items based on comments received.

AGENDA MATERIALS

Agenda materials, staff reports and background information related to regular agenda items are available on the City of Marina's website www.cityofmarina.org. Materials related to an item on this agenda submitted to the Council after distribution of the agenda packet will be made available on the City of Marina website www.cityofmarina.org subject to City staff's ability to post the documents before the meeting.

VISION STATEMENT

Marina will grow and mature from a small town bedroom community to a small city which is diversified, vibrant and through positive relationships with regional agencies, self-sufficient. The City will develop in a way that insulates it from the negative impacts of urban sprawl to become a desirable residential and business community in a natural setting. **(Resolution No. 2006-112 - May 2, 2006)**

MISSION STATEMENT

The City Council will provide the leadership in protecting Marina's natural setting while developing the City in a way that provides a balance of housing, jobs and business opportunities that will result in a community characterized by a desirable quality of life, including recreation and cultural opportunities, a safe environment and an economic viability that supports a high level of municipal services and infrastructure. **(Resolution No. 2006-112 - May 2, 2006)**

LAND ACKNOWLEDGEMENT

The City recognizes that it was founded and is built upon the traditional homelands and villages first inhabited by the Indigenous Peoples of this region - the Esselen and their ancestors and allies - and honors these members of the community, both past and present.

1. CALL TO ORDER
2. ROLL CALL & ESTABLISHMENT OF QUORUM: (City Council, Airport Commissioners, Marina Abrams B Non-Profit Corporation, Preston Park Sustainable Communities Nonprofit Corporation, Successor Agency of the Former Redevelopment Agency Members and Marina Groundwater Sustainability Agency)

Jenny McAdams, Brian McCarthy, Kathy Biala, Mayor Pro-Tem/Vice Chair Liesbeth Visscher, Mayor/Chair Bruce C. Delgado
3. PUBLIC COMMENT ON CLOSED SESSION ITEMS: None
4. CLOSED SESSION:
 - a. Conference with Legal Counsel, Existing Litigation (§ 54956.9(d)(1)) (2 cases)
 - i. *TAMC v. City of Marina, Museum of Handcar Technology, et al.*, 24-CV-005108, Monterey Superior Court
 - ii. *Museum of Handcar Technology v. TAMC and City of Marina*, 5:24CV-08598-EKL, United States District Court, Northern District of California

6:00 PM - RECONVENE OPEN SESSION AND REPORT ON ANY ACTIONS TAKEN IN CLOSED SESSION

5. MOMENT OF SILENCE & PLEDGE OF ALLEGIANCE (Please stand)
6. BUDGET STUDY SESSION:
 - a. Budget Study Session Discussion: Fiscal Year 2025-2026 and 2026-2027 Operating and Capital Improvement Budget.
7. ADJOURNMENT:

CERTIFICATION

I, Anita Sharp, Deputy City Clerk, of the City of Marina, do hereby certify that a copy of the foregoing agenda was posted at City Hall and Council Chambers Bulletin Board at 211 Hillcrest Avenue, Monterey County Library Marina Branch at 190 Seaside Circle, City Bulletin Board at the corner of Reservation Road and Del Monte Boulevard on or before 7:00 p.m., Friday, April 18, 2025.

ANITA SHARP, DEPUTY CITY CLERK

City Council, Airport Commission and Redevelopment Agency meetings are recorded on tape and available for public review and listening at the Office of the City Clerk and kept for a period of 90 days after the formal approval of MINUTES.

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Agenda items and staff reports are public record and are available for public review on the City's website (www.cityofmarina.org), at the Monterey County Marina Library Branch at 190 Seaside Circle and at the Office of the City Clerk at 211 Hillcrest Avenue, Marina between the hours of 10:00 a.m. 5:00 p.m., on the Monday preceding the meeting.

Supplemental materials received after the close of the final agenda and through noon on the day of the scheduled meeting will be available for public review at the City Clerk's Office during regular office hours and in a 'Supplemental Binder' at the meeting.

Members of the public may receive the City Council, Airport Commission and Successor Agency of the Former Redevelopment Agency Agenda at a cost of \$55 per year or by providing a self-addressed, stamped envelope to the City Clerk. The Agenda is also available at no cost via email by notifying the City Clerk at marina@cityofmarina.org

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Honorable Mayor and Members
of the Marina City Council

City Council Meeting
of April 22, 2025

**BUDGET STUDY SESSION DISCUSSION: FISCAL YEAR 2024-25 AND 2025-26
OPERATING AND CAPITAL IMPROVEMENT BUDGET**

RECOMMENDATION:

- Receive information
- Provide direction on additional staffing, capital outlay and one-time expenditures; and capital projects for incorporation into the Fiscal Year 2025-26 and Fiscal Year 2026-27 Operating and Capital Improvement Budget

BACKGROUND:

In preparation for the Fiscal Year 2025-26 and 2026-27 budget process, the City held the following meetings:

March 7 -8	City Council Retreat: Priorities for the Fiscal Year 2025-26 and 2026-27 Budget
March 29	Community Budget Meeting
March 31	Continuation of the City Council Retreat related to budget priorities

During the retreat, preliminary financial information was presented, which included a review of ongoing revenues and expenditures, financial projections, fund balances, and the current capital improvement program list. The Council also received information from the Community Budget Meeting, and provided updates and ranking information for the Consolidated Projects List.

ANALYSIS:

Staff applied the ranking information from the Council Retreat to the updated Consolidated Projects List **(EXHIBIT A)**. The consolidated list and City Values statements were used to develop a list of potential funding priorities for the Fiscal Year 2025-26 and 2026-27 Budget.

On-Going Revenues and Expenditures

At the time of the Council Retreat, the department requests and draft expenditure requests were still being reviewed. The original estimate for on-going revenues and expenditures, prior to adding any new or on-going costs were \$300,000 and \$600,000 for each of the two budgeted years. This amount has been revised to approximately \$390,000 annually based on updated routine operational needs. City Council Resolution 2012-46 requires the adoption of a balanced budget. This is defined as a budget where recurring annual expenses do not exceed annual revenues. To maintain a balanced budget in the forthcoming fiscal years, the amount of new positions and recurring costs are evaluated to determine if the proposed budget meets this criteria.

The City Council has the authority to direct the City Manager to prepare a budget that does not meet the balanced budget formula calculation. The preliminary recommended positions and on-going expenses for Fiscal Year 2025-26 and Fiscal Year 2026-27 are proposed to result in an operating deficit of approximately \$372,000 **(EXHIBIT B)**. Staff is recommending

incorporating these costs into the forthcoming budget to align with Council priorities and community growth. It is anticipated that with continued economic development, this deficit will be covered by on-going new revenues in the third year. To accommodate for this transitional period, the City Manager is recommending setting aside approximately \$1.1 million to cover the three-year projected shortfall. This amount can be evaluated during the mid-cycle update or as part of the next budget cycle.

Capital Outlay

The initial capital outlay purchases include new vehicle purchases, equipment to enhance maintenance and public safety efforts; software to streamline processes, and a technology master plan to evaluate technology infrastructure and future needs. This information can be found in **EXHIBIT C**.

Capital Projects and General Fund Preliminary Estimated Fund Balance

The current capital project list and status' are included in **EXHIBIT D**. In addition, potential new capital projects, along with proposed General Fund allocations are identified in **EXHIBIT E**. This attachment also includes the impact on the General Fund balance after the proposed capital outlay, new on-going costs, and recommended capital projects are applied. Additional unfunded projects or projects that may be funded with development impact fees, grants, or other sources are included in **EXHIBIT F**.

Capital projects associated with development impact fees and other sources will be brought back for consideration based on Council feedback; and the additional funding needed to complete projects that are underway.

Aquatics and Sports Center

During the Council Retreat and the Community Budget Meeting, staff introduced the concept of committing or transferring \$11.8 million to facilitate a loan for the construction of the Aquatics and Sports Center, along with an additional \$1 million from a deferred FORA funded project (EDR2302 – Highway 1 Downtown Interchange Project). The repayment source for the \$11.8 million loan would come from FORA CFD fee revenues that are estimated to be received through Fiscal Year 2032-33.

Preliminary financial information estimates that in the initial partial year and the first full year of operations, the Aquatics and Sports Center will be operating at a cumulative deficit of approximately \$600,000. This deficit represents the pre-revenue phase to allow for the initial training of new staff and set-up of the Center prior to the grand opening; and bridge funding to supplement the first full year of operations. This will allow the community to become more familiar with the facility.

Considerations

Additional considerations could include using some of the Pension Stabilization Fund balance to begin offset rising PERS rates, funding an actuarial study to assist with future pension planning, and increasing the cost recovery level of existing recreation programs to allow for increased programming.

Please note that this information is preliminary and the Proposed Budget will be updated to reflect any adjustments to operating and capital estimates.

FISCAL IMPACT:

There is no fiscal impact associated with receiving this report.

CONCLUSION:

This request is submitted for City Council consideration and possible action.

Respectfully submitted,

Tori Hannah
Director of Finance
City of Marina

REVIEWED/CONCUR:

Layne Long
City Manager
City of Marina

Consolidated Project List - Budget Initial Draft (April 22, 2025)

Sort by FY 25-27 Rank

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
	3	1	Maintain staffing and resources to meet service and project demands	Recruitment and retention	Administration
Mandatory/Urgent Projects	123	2	Hire Assistant City Manager		Administration
Mandatory/Urgent Projects	124	3	Hire personnel for improved messaging and communication of important city news and developments, Public Information Officer.		Administration
EDF1810	37	4	Develop plans for City Hall/Annex Center	Reconfiguration for increased staffing and customer service enhancements	Administration
	7	5	Protect the City's groundwater & aquifer from contamination	Resist efforts through to place slant wells on Marina Beaches that can cause sea water intrusion into Marina's ground water basin.	Administration
QLP2122	12	6	Present a plan to maintain Locke Paddon Park and Pond	Tule reduction and addressing deferred maintenance	Community Development
	28	7	Locke Paddon Park- select project and proceed with matching grant request from MPRPD	Use or Loose Locke Paddon funding to be used within 12 months. \$45,000 (Choose from ongoing maintenance issues identified in the EXISTING park management plan. Pond / Tule Management, Bench and Table Repair, amphitheater stabilization / repair, bathroom and parking repairs,). If approved a request for matching funds would be placed to the MRWPD board for quick action. If matching funds are approved MPRPD would have input into project(s) approved.	Administration
	109	8	Develop and deliver a Bi-weekly newsletter re: police work, street repairs, rec program, upcoming meetings	Write and disseminate regular news updates of City activities, news, upcoming meetings, projects, etc.	Administration
	75	9	Present design plans with financing options for New Police Station	Develop and present plan and required budget with funding source.	Public Works
	24	10	Present Del Monte/Reservation Rd. Intersection improvement plans	improve pedestrian safety and traffic flow	Public Works
	41	11	Improve the Website design, navigation and content	Add content and adjust menus where necessary	Administration
	53	11	Present design plans with financing options for Fire Station	Develop and present plan and required budget with funding source.	Administration
	15	13	Present options for a new Senior Center	Identify optional locations and potential funding source	Recreation
	48	13	Increase traffic enforcement	Increase police officer patrols to enforce speeding	Police

EXHIBIT A

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
	51	15	Asian American Garden working design plan, irrigation plan, landscape plan, funding plan, approvals/permits, construction	Design plans, determine funding and gain approvals	Administration
	26	16	Conduct a Police Service Study	Staff assessment to determine necessary staffing levels to ensure adequate safety services in the community.	Police
	85	17	City-wide IT Improvements	Records, Ticketing System, citizen complaint / engagement	Administration
	8	18	Facilitate the Street Maintenance Program	Implement the Streets Maintenance program	Public Works
ECC2118	1	19	Implement a customer service request software for City Street repairs, etc.	Computerized Maintenance Management System - Public Interface	Public Works
	55	20	Sidewalk improvement (hazard reduction) program	Identifying sidewalk defects to be addressed by adjacent property owners & City where applicable	Public Works
APP2019	18	21	Develop a Park Maintenance Plan with funding options	Develop a comprehensive Parks Maintenance Plan.	Public Works
Mandatory/Urgent Projects	134	22	Del Monte Blvd medians project.		
	5	23	Develop and present plans for the maintenance and improvement of existing facilities and parks	Facilities assessment to inform future projects	Public Works
Mandatory/Urgent Projects	125	24	Staffing and funding to provide excellent City services.		Administration
	121	25	Citywide Building Upgrades	See #104	Public Works
	22	26	Develop and present a Facilities Management Program for all existing city owned structures	Develop a comprehensive facilities maintenance plan.	Public Works
Mandatory/Urgent Projects	135	27	Re-stripe arterials and connectors that need it (e.g., Carmel Ave, Reservation Rd to Highway 1, Palm Ave)		Public Works
QLP2018	52	28	Preston Park- Park planning	New playground, additional fields, rehab of existing fields	Recreation
QLP2018, QLP2113	59	29	Develop and present plans for Preston Park ballfield and playground improvements	See #73.	Recreation
QLP1803	101	30	Design plans with financing options for Community Center Upgrades	Develop and present plan and required budget with funding source.	Administration
New Projects	140	31	Hire 2 new police officers.		Administration
QLP1805/P26, APR2019	38	32	Conduct park improvements and maintenance	Perform maintenance identified in the parks maintenance plan.	Public Works
New Projects	147	33	Asian American Garden water element/brook design and installation (set aside \$100k from \$24M unallocated funds). (Added by Councilmember Biala on April 2.)		Public Works
Mandatory/Urgent Projects	128	34	City Hall, Senior Center and Community Center.		Administration
	2	35	Joby Aviation Development	Ongoing focus on Joby operations at the airport	Administration

EXHIBIT A

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
QLP2123	100	36	Present plan to rehab the Locke Paddon park floating walkway	Work with MPRPD to rehab walkway	Administration
Mandatory/Urgent Projects	137	37	Missing sidewalks: inventory (in progress) and prioritize.		Public Works
	42	38	Master Plan for parks and recreation	Hire a consultant and work with the Parks and Rec Commission to develop an updated Parks Master Plan	Recreation
	84	38	Address unhouse persons issues through local and regional efforts	Outfit PD with information and resources to assist those they encounter. Support regional efforts to expand shelters in different locations and service providers to assist more unhoused individuals	Police
Mandatory/Urgent Projects	132	40	Groundwater protection.		
New Projects	145	41	"Open up" Locke Paddon Park at DMB/Reservation Rd. (Possibly designed with roundabout)		Public Works
EDC2014	20	42	Update the City's General Plan	GPAC, Outreach, Conceptual plan Sept. 2023	Community Development
New Projects	146	43	Missing sidewalks – prioritize adding a sidewalk on the north side of Reservation Rd. between Walmart and Glorya Jean Tate Park (bus stop at Walmart). Explore creating a "promenade" potentially extending to the beach.		Public Works
	43	44	Replace existing body cameras and install car cameras	new body and car cameras	Police
Mandatory/Urgent Projects	136	45	Locke Paddon Park cleanup and development.		Community Development
	102	46	Citywide Security Access Control	Fund and install new key fob system and cameras at City facilities	Fire
Mandatory/Urgent Projects	138	47	Development of alternative plans for Measure U, including location, funding alternatives.		Administration
	90	48	City Lights Program & funding allocation plan	Repair/replace street lights	Public Works
	56	49	Admin Records Management System	Purchase a records management software system, scan and categorize paper records, institute public facing portal to access to public records.	Administration
QLF2002	65	50	Council Chamber Improvements incl. ADA, Media broadcast improvements	Update the AV equipment. Assess feasibility of ADA upgrades. Fund if desired to move forward	Administration
Mandatory/Urgent Projects	131	51	House for ladder fire truck.		Fire
	76	52	Update Traffic Study	Update to ensure city's ability to use electronic devices for speed limit enforcement?	Public Works
Mandatory/Urgent Projects	130	52	Hire Traffic officer.		Administration
2304	120	54	Develop options for Airport Landscape improvements	Create concepts for landscape improvements in medians and adjacent to buildings	Airport
	6	55	Present a Preston/Abrams Parking Mngmt Plan	Work with Greystar to implement a parking management plan.	Administration

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
APC2120	69	56	Develop and present a Resource (Habitat) Management Program & City wide ITP application	Work with consultant to determine which properties to develop and which to preserve. Submit an ITP application to CDFW base on community and council feedback. Develop a RMP to manage properties that are permanently preserved by the to mitigate from base closure activities.	Administration
	116	57	Present analysis of a new Imjin Prkway & 3rd Ave Traffic Signal	Plan and implement pedestrian safety improvements.	Public Works
	77	58	Tree study maintenance removal program	Develop tree inventory and ongoing maintenance plan.	Public Works
	17	59	Update and maintain City lease documents	Update the leases where needed. Start and maintain an electronic management system to track the leases and monitor milestones during the life of a lease	Administration
EDR1811/R5/R37	33	59	Present Del Monte/ 2nd Ave Connection alternatives	Plan for bicycle/pedestrian connection. Continue to consider roadway possibilities and alternatives	Public Works
	72	59	Support the Safe Routes to School program	Sidewalk and other projects to promote safer pedestrian environment on routes to the schools	Public Works
402, 2003	54	62	Conduct Airport pavement maintenance projects	Conduct projects to repair pavement around the airport	Airport
New Projects	161	62	FORTAG trail – determine if there is or will soon be funding for the stretch on the east side of California Ave between 8th and 9th Street to accommodate bicyclists before 8th St construction.		Community Development
EDC2124	14	64	Impact Fee Update	Hire a consultant to conduct a study and recommend Fee updates	Finance
	80	65	Work with FORTAG to memorialize routes in the City limits.	Refinement of FORTAG routing that was included in the project EIR.	Public Works
New Projects	148	66	DVSP (Downtown Vitalization & Specific Plan) Implementation – coordinate with downtown property owners to develop solutions for compliance (e.g., fronting buildings to the curb while addressing displaced parking). Develop incentives for property owners to advance DVSP.		Community Development
EDR1808/R46B	46	67	Complete Imjin Prkway roundabout and street widening project	Widening from Reservation to Imjin Rd.	Public Works
461, 470, 2004, 2006, 2101, 2202, 2203, 2204, 2301, 2302, 2303	68	68	Facilitate Airport Building Improvements: Bldgs 533,510 (new roof), 507, 510, 520, 514, 518, and 526	Update and repair structural elements such as roofing, doors, windows, restrooms, paint, etc.	Airport

EXHIBIT A

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
Mandatory/Urgent Projects	126	68	New Fire Station.		Administration
EDP1809	58	70	Design Gateway improvements incl entry sign and landscaping	Develop and present entry sign and landscaping concepts	Public Works
EDF2010	78	71	Develop and present plan to renovate City owned Hayes Circle Duplexes (Changed goal)	Considering options for renovation or sale	Administration
New Projects	151	71	Software for cost recovery at Aquatic/Sports Center.		Finance
New Projects	149	73	Grants for downtown activation / white paper on hiring a grant writer.		Community Development
EDR1903/T108,R34A, R34B	82	74	8 th St between 3 rd & 5 th Ave Design	Dunes to design and construct the road segment. City to credit fees through reimbursement agreement	Public Works
Mandatory/Urgent Projects	127	74	New Police Station.		Administration
	19	76	Update the City's Zoning Ordinance	Zoning ordinance to be update to comply with General Plan update	Community Development
New Projects	152	76	Final DEI report completed, but no follow-up. Form subcommittee to propose next steps.		Administration
EDC2105	30	78	Develop former Cypress Knolls Specific Plan	Release RFP and award contract. Develop S.P.	Community Development
HSR2012, HSR2106	89	78	Traffic Signal Maintenance & Upgrades incl. Traffic signal ADA upgrade	Address deferred maintenance and modifictaons to meet current ADA requirements.	Public Works
New Projects	141	80	Lease or buy options for City fleet vehicles.		Public Works
New Projects	159	81	Preston Park upgrades (ball fields, parking, etc.).		Public Works
	103	82	Homeless Action Plan	addresses community concerns, available resources, expected outcomes goals and strategies for achieving those goals. The plan *might also identify the work Marina does to address the issue relative to its ability to contribute	Administration
Mandatory/Urgent Projects	129	82	Move forward with improvements updating the Community Center.		Public Works
HSF2103, HSF2104	73	84	Blight Removal Cypress Knolls	Remove remaining blight - Cypress Knolls, Units on 1st Avenue	Public Works
EDF2008	94	85	Arts Village Development (stabilization)	Reroof, secure siding. Stabalize building for future use	Public Works
New Projects	142	85	Street sweeping program in-house.		Public Works
New Projects	160	87	Equestrian center: remodel more buildings.		Recreation
	60	88	Update the City's Inclusionary Ordinance	Density bonus to be updated. Update remainder 2024	Community Development
EDC2114	61	89	Present analysis for Annexation of landfill property,	Conduct studies necessary to understand the funding and service commitments of annexing the areas	Administration

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
	81	90	Rental Registry program	Monitor the progress and success as Monterey and Salinas employ their program and assess aspects beneficial to Marina	Administration
	107	91	Enhanced Payment Portals	Implement a payment portal to accept online payments	Finance
New Projects	143	91	Lights for pedestrians and bicyclists at the exit site of 2nd Ave between Divarty St. and 8th St. (Determine if CSUMB has responsibility or if it is shared).		Public Works
EDR1807/R55	70	93	Design Reservation Rd Roundabouts at Cordoza & Beach	Replacement of traffic signals with roundabouts	Public Works
	88	94	Streamline processes to encourage economic Development and business development	Make processes and procedures clear and simple as possible, while ensuring quality development	Community Development
New Projects	153	94	Next steps with Sister Cities to continue relationships—shouldn't be left solely to ACOM.		Administration
	79	96	Obtain a City Standalone Stormwater permits, non NPDES	Apply for separate waste discharge requirements with RWQCB	Public Works
	87	96	Promote the development of the parcels adjacent to Walmart	Assist interested developers with understanding development potential of the property.	Administration
New Projects	144	96	Public transit plan – determine city-preferred bus stop locations.		Community Development
	95	99	Present options for Youth/Seniors/Family Program improvements & partnerships	Identify and pursue service partnerships with outside entities to maximize services and minimize costs	Recreation
	98	100	Present improvement plans for Teen Center, skate park, and new volleyball court	Public input and planning for improvements.	Recreation
EDC2013	35	101	Update the City's Local Coastal Plan	Social vulnerability edits by fall 2023. comprehensive update to be completed in 2025	Community Development
New Projects	154	102	Banner/gateway infrastructure.		Public Works
EDR1904	66	103	Design Salinas Ave Widening project	Widening of Salinas Ave. to accommodate increased traffic	Administration
Mandatory/Urgent Projects	133	104	Maintenance plans for all City infrastructure.		Public Works
	91	104	Present improvement plans for Marina Drive Stormdrain	Develop and present plan and required budget with funding source.	Public Works
New Projects	158	106	HMP – finish.		Community Development
New Projects	150	107	Expand ELO (Expanded Learning Opportunities) with MPUSD.		Recreation
Mandatory/Urgent Projects	139	108	Update Parks and Recreation facilities master plan.		Recreation
	110	109	Develop a climate change action plan	Climate Action policies to be included in GP update	Community Development
New Projects	156	110	ADA beach access, revamp parking lot and bathroom facilities.		Public Works

EXHIBIT A

Mandatory/Urgent, New, or CIP # Project	FY 23-25 RANK	FY 25-27 RANK	Priority / Project Title	Description	Lead Department
APR2109	118	111	Present improvement plans for Cardoza Neighborhood Stormdrain	Inspect and identify needed repairs and budget.	Public Works
	122	112	Sea Haven - MST Bus Stops and traffic signal at Imjin and Abrams	Improve the bus stop and add a traffic	Public Works
EDR1904	106	113	Salinas Ave Widening Construction	Widening of Salias Avenue to accomodate increased traffic (see #64).	Public Works
	111	114	Establish funding program for Marina High Students projects with oversight by the CM and Principal of Marina H.S. (old Care Bag Initiative for Foster Children)	Dedicate funding to the student organization to support initiative.	Administration
	104	115	Conduct and Present Findings of a City-wide parking study	Identify if parking lots need to be constructed in high parking impacted areas	Community Development
	112	116	Analyze and present option to install a North Del Monte Pedestrian Cross walk at DiMaggio Pk	Develop and present plan and required budget with funding source.	Public Works
	113	117	Employee Homebuying Program	Create a city employee homebuyer assistance program	Administration
New Projects	157	118	Resolve Arts Village.		Community Development
	114	119	Present analysis for Annexation of East Garrison	Conduct studies necessary to understand the funding and service commitments of annexign the areas	Administration
New Projects	155	120	Second homes database and tracking.		Administration
	119	121	Hockey Pavillion: design plan, financing	Development of an outdoor pavilion recreation facility.	Public Works

Preliminary Balanced Budget Calculation
Proposed Additional On-Going Costs

	FY 2025-26	FY 2026-27
Preliminary Estimated Balanced Budget Calculation	377,405	408,971
Proposed Positions		
Police Officer	180,000	185,000
Police Officer	180,000	185,000
Maintenance Worker II	110,000	113,000
Maintenance Worker II	110,000	113,000
Maintenance Worker II	110,000	113,000
ReAllocate Existing Maintenance Worker II to Airport	(110,000)	(113,000)
Total Proposed New Positions	580,000	596,000
Proposed Other Items with Recurring Costs		
Fifteen additional Flock Cameras	45,000	45,000
Communication materials, quarterly mailed newsletters, outreach, social media	100,000	100,000
Agenda Management System - On-going subscription costs	24,000	24,000
Total Proposed Other On-Going Costs	169,000	169,000
Total Proposed Additional On-Going Costs	749,000	765,000
Net On-going Surplus/(Deficit)	(371,595)	(356,029)

Recommended Preliminary Capital Outlay or One-time Operating Expenditures

	New or Replacement	General Fund ⁽¹⁾	Other Funds ⁽²⁾
Support for Inclusive Playground Steering Committee	New	\$ 200,000	\$ -
Replacement of four outdated drones (\$15,000 each)	Replace	60,000	
Backhoe	Replace	200,000	
New Crack Sealer	New	150,000	
Dump Truck	Replace	100,000	
Multihog Multi-Purpose Vehicle	New	500,000	
Nemo Sand Cleaner	New	45,000	
John Deere Tractor	Replace	120,000	
Two replacement Building Division vehicles	Replace		80,000
Two replacement flatbed trucks (\$60,000 each)	Replace		120,000
Additional funding for overlap during City Clerk transition	New	208,000	
Agenda Management System	New	35,000	
Information Technology Master Plan	New	75,000	
		\$ 1,693,000	\$ 200,000
Total preliminary capital outlay and one-time operating expenditures			\$ 1,893,000

(1) The City is currently in the process of evaluating the Vehicle and Equipment Replacement Fund balance. If the appropriate funds have been set aside for some of the larger equipment, these expenditures may move to the Vehicle and Equipment Fund.

(2) Staff is still in the process of reviewing additional replacement vehicles that are subject to funding in the Vehicle and Equipment Replacement Fund. Items that are due for replacement and have sufficient funding may be added for consideration in the Proposed Budget.

CITY OF MARINA					
CAPITAL IMPROVEMENT PROJECTS					
CIP Number	CIP Name	STATUS	TOTAL ESTIMATED PROJECT COST	FUNDED	FUNDING NEEDED LATER YEARS
Environmental Projects					
HSF2101	Barracks Blight Removal	In Progress	\$ 6,215,440	\$ 6,215,440	\$ -
HSF2103	Cypress Knolls Building Removal	In Progress	1,761,560	1,761,560	11,600,000
Facilities Projects					
480	Fuel Tank Replacement	Not Started	700,000	700,000	-
2004	Building 533 Improvements	In Progress	1,150,000	1,150,000	-
2301	Building 514 Improvements	Not Started	750,000	750,000	-
APF 2110	Los Arboles Sports Bldg Deck Rehab	Complete	150,000	150,000	-
APF 2125	Martin Luther King Statue	Complete	680,000	580,000	100,000
APF2309	City Hall/Council Chambers Deferred Maintenance	In Progress	1,000,000	1,000,000	-
APF2310	PS Building HVAC Replacement	Not Started	70,000	70,000	-
APF2311	Fire Station 1 Shower Refurbishment & Laundry Plumbing	Not Started	35,000	35,000	-
APF2314	Airport Police Building Painting (B526)	Not Started	30,000	30,000	-
APF2319	City Facilities and Parks Maintenance Plan	In Progress	100,000	100,000	-
APF2321	Los Arboles Court Resurfacing	Not Started	75,000	75,000	-
APF2322	Teen Center Playground Resurfacing	Complete	20,000	20,000	-
APF2329	Community Center Renovation	Not Started	500,000	500,000	-
APF2330	Teen Center Renovation	In Progress	300,000	300,000	-
APF2332	Vince DiMaggio Building Floor Replacement	Complete	150,000	150,000	-
APF2335	T-Hanger Roofing	Not Started	250,000	250,000	-
APF2401	City Tree Maintenance - Parks, Open Spaces, Facilities	Not Started	250,000	250,000	-
APF2501	PS Building Emergency HVAC Replacement	Complete	98,780	98,780	-
APP2333	Library Landscape Irrigation Update	In Progress	50,000	50,000	-
EDF 2008	Arts Village Stabilization	In Progress	1,500,000	1,500,000	-
EDF 2010	Duplex Housing Renovation	Not Started	1,450,000	450,000	1,000,000
EDF1810	City Hall & Annex Permit Cntr Reconfig.	Not Started	106,809	106,809	-
EDF2320	Equestrian Boarding Development	Not Started	50,000	50,000	-
EDF2336	T-Hanger Design	In Progress	25,000	25,000	-
HSF 2001	Old Corporation Yard Entry Gate	Complete	25,000	25,000	-
HSF2312	Fire Station 2 Storage Expansion	In Progress	20,000	20,000	-
HSF2315	Fire Station 1 & 2 Alerting System	In Progress	200,000	200,000	-
HSF2316	Citywide - Security Access Control	Not Started	250,000	250,000	-
HSF2317	Corp Yard EV Charging Stations	Not Started	30,000	30,000	-
HSF2318	City Hall Annex EV Charging Stations	Complete	20,000	20,000	-
HSFXX	Temporary Fire Shelter	In Progress	24,000	24,000	-
QLF 2004	Sports and Aquatic Center Building Rehabilitation	In Progress	41,400,000	6,285,000	35,115,000
QLP2334	Disc Golf Parking and Access	In Progress	100,000	100,000	-
TBDXXX	Locke Paddon Park Planning/Maintenance for Lake Reeds and	In Progress	500,000	500,000	-
Parks Projects					
HSP1803/QLP	Comm Ctr Playgrnd Amenities	In Progress	15,000	15,000	-
QLP 2016	Sea Haven Community Park	In Progress	3,600,000	3,600,000	-
QLP 2017	Dunes Park Development	In Progress	22,600,000	5,100,000	17,500,000
QLP 2018	Equestrian Center Development	In Progress	850,000	850,000	-
QLP 2112	Windy Hill Park Playground Upgrades	In Progress	1,435,000	1,435,000	-
QLP 2113	Preston Park Upgrades	In Progress	10,550,000	6,550,000	4,000,000
QLP 2119	Glorya Jean Tate Park Improvements	In Progress	8,000,000	8,000,000	-
QLP 2122	Locke Paddon Park Mnt & Pond Mngmnt	In Progress	350,000	350,000	-
QLP2401	Fort Ord Dunes State Park Trailhead & Coastal Access Impvts	In Progress	800,000	800,000	-
QLP2501	Hilltop Park Irrigation	In Progress	180,450	180,450	-
Planning Projects					
EDC 2013	Local Coastal Program Update	Complete	610,685	110,685	500,000
EDC 2014	General Plan	In Progress	1,858,516	1,750,001	108,515
EDC 2015	Downtown Vitalization Specific Plan EIR	In Progress	470,500	470,500	-
EDC 2105	Cypress Knolls Master Plan	In Progress	1,300,000	300,000	1,000,000
EDC 2114	Landfill Annexation	In Progress	75,000	75,000	-
EDC 2124	Public Facilities Impact Fee Study Update	In Progress	500,000	400,000	100,000

CAPITAL IMPROVEMENT PROJECTS					
CIP Number	CIP Name	STATUS	TOTAL ESTIMATED PROJECT COST	FUNDED	FUNDING NEEDED LATER YEARS
Roadways Projects					
APR 2109	Cardoza Neighborhood Storm Drain Assessment	In Progress	120,000	120,000	-
APR 2123	Dunes CFD Street Resurfacing	Complete	410,000	410,000	-
APR1801	Annual Street Resurfacing	In Progress	15,526,592	15,526,592	2,200,000
APR2331	Recreation Trail Maintenance	Not Started	200,000	200,000	-
EDC 2126	Downtown Vitalization Implementation	In Progress	4,000,000	4,000,000	-
EDP1809	Imjin Pkwy Entry Sign	In Progress	250,000	250,000	-
EDR 1903	8th Street Extension	In Progress	13,008,370	3,508,370	9,500,000
EDR 2115	Imjin Pkwy & California Ave Intersection Imprvmnts	In Progress	1,800,000	1,800,000	-
EDR 2116	Reindollar Ave & California Ave Intersection Imprvmnts	Not Started	1,200,000	1,200,000	-
EDR 2117	California Ave Improvements, Imjin to 8th Street	In Progress	3,000,000	3,000,000	-
EDR1904	Salinas Road Widening	In Progress	5,200,000	500,000	4,700,000
EDR2302	Hwy 1-Downtown Interchange Project Init	In Progress	1,000,000	1,000,000	-
EDR2401	Rehabilitate Taxilane - Design Only	Not Started	134,000	134,000	-
HSR 2011	Streetlight Replacement	In Progress	500,000	500,000	-
HSR 2012	Traffic Signal Maintenance and Upgrades	In Progress	320,000	320,000	-
HSR 2106	Traffic Signal ADA Upgrades	In Progress	1,000,000	1,000,000	-
HSR2303	Del Monte and Reservation Intersection Improvements	In Progress	1,857,500	1,857,500	-
HSR2304	Imjin Parkway and 3rd Ave Traffic Signal	In Progress	1,057,500	1,057,500	-
HSR2305	Del Monte and Beach Roundabout Safety Improvements	In Progress	384,900	384,900	-
HSR2306	Marina Drive Storm Drain Improvements	In Progress	225,000	225,000	-
HSR2307	Carmel Ave Storm Drain Improvements	Complete	100,000	100,000	-
HSR2308	Kennedy Court Perc Lot Drain Pipe Replacement	Complete	75,000	75,000	-
HSR2325	Roadway Vehicle Safety Cameras	Complete	130,000	130,000	-
HSR2328	Engineering Traffic Study	In Progress	75,000	75,000	-
HSR2501	Reservation Road Corridor Operations Study	In Progress	80,000	80,000	-
QLR 1901	Del Monte Blvd Irrigation Supply Line Manifolds	In Progress	25,000	25,000	-
QLR1806	Rsv Rd Median & Stlight Outlets	In Progress	10,000	10,000	-
QLR2401	Roundabout Preston Dr & Imjin Pkwy (Dolphin	In Progress	9,058	9,058	-
R46B	Widening Imjin from Resv Rd to Imjin Rd	In Progress	43,900,000	43,900,000	-
R5	Extend 2nd Ave from Reindollar to Imjin	Not Started	18,043,287	1,043,287	17,000,000
R55	Improv Beach Road - HWY1 to Del Monte	Not Started	4,910,309	910,309	4,000,000
Systems Upgrades					
ECC 2107	Police Records Management System	Near Completion	280,000	280,000	-
ECC 2118	Maintenance Mngmnt System & Public Interface	In Progress	80,741	80,741	-
EDF2327	Admin Records Management System	Not Started	250,000	250,000	-
HSF2323	Police Body and Car Cameras	In Progress	464,335	464,335	-
HSF2324	Police Department Staffing Study	In Progress	100,000	100,000	-
Total Projects			\$ 232,958,332	\$ 138,334,817	\$ 108,423,515

Estimated Ending Fund Balance
General Fund Capital Expenditures

	General Fund Fiscal Year 2025-26	Capital Improvement Fund 2025-26
Preliminary estimated fund balance prior to adjustments	24,300,000	478,000
Commitment for Aquatics and Sports Center Loan	11,800,000	
Adjusted preliminary fund balance	12,500,000	478,000
Proposed New Expenditures		
New on-going operating costs	749,000	
Three-year set aside for on-going costs	1,116,000	
Capital outlay and one-time expenditures	1,693,000	
Operating loan to Aquatics and Sports Center - Start-up costs	600,000	
Amount needed for Emergency Reserves at 20% (both years)	904,000	
Subtotal	5,062,000	
Net remaining fund balance prior to capital projects	7,438,000	478,000
Proposed General Fund Capital Projects		
Replace Arterial Street Name Signs		200,000
Arterial Striping		300,000
Sidewalk ADA Deficiencies	3,000,000	-
Citywide Street Signs	-	285,000
Citywide Street Shaving to avoid trip hazards	250,000	
Traffic Camera Upgrade (four-year plan, includes two years)	550,000	
City Hall Generator	500,000	-
Fire Station #2 Addition	600,000	-
Defund Duplex Housing Renovation		(420,000)
Defund EDR 2302 Highway 1 Downtown Interchange (FORA Funds)		(1,000,000)
Transfer to Aquatics and Sports Center (FORA Funds)		1,000,000
Defund Los Arboles Court Resurfacing		(75,000)
Total	4,900,000	290,000
Estimated Preliminary Fund Balance	2,538,000	188,000

Unfunded Projects and Projects Pending Allocation ⁽¹⁾**New General Fund Project Requests**

Facilities Projects	Project Cost
City Hall Annex Modernization	\$ 200,000
Equestrian Center Caretakers Bldg. 3832	390,000
Equestrian Center Deck	200,000
Equestrian Center Museum Building Bldg. 2834	650,000
Equestrian Center outdoor Learning Center	200,000
Fuel Station	80,000
Corp Yard Gate Motor	26,000
Perc Pond Fencing	300,000
	Total \$ 2,046,000

Parks Projects	Project Cost
Blight Removal	\$ 250,000
Water Bottle Filling Station	15,000
Vince DiMaggio Dog Park	80,000
Vince DiMaggio Park Upgrade	380,000
Vince DiMaggio Playground Replacement	1,500,000
	Total \$ 2,225,000

Projects Pending Funding Through Other Funds and Grants

Unfunded Projects	
Cypress Knolls Master Plan	\$ 1,000,000
Army Chapel	2,470,000
Teen Center Expansion	1,300,000
Locke Paddon Park - Asian Garden	2,000,000
Vince Dimaggio/Locke Paddon Bridge	4,000,000
Trail System / FORTAG Trail	10,000,000
Lake Court Beach Access Trail	2,000,000
Arts Village Renovation and Access	8,500,000
	\$ 30,270,000

(1) Please note that this list excludes the City Hall and Public Safety Facilities that are currently under evaluation for funding sources.