

RESOLUTION NO. 2025-65

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARINA AMENDING THE RATE ADJUSTMENT CALCULATION OF THE FRANCHISE AGREEMENT WITH GREEN WASTE RECOVERY UTILIZING A SECTOR SPECIFIC UNIFORM PERCENTAGE ADJUSTMENT AND APPROVING MAXIMUM RATES TO BE CHARGED BY GREENWASTE RECOVERY EFFECTIVE JULY 1, 2025, FOR COLLECTION OF FRANCHISED SOLID WASTE, RECYCLING, AND ORGANICS.

WHEREAS, the City of Marina entered into a franchise agreement with GreenWaste Recovery (GWR) on August 19, 2014 for solid waste, recycling, and organics collection services for the period of August 1, 2015 through July 31, 2030, and;

WHEREAS, Section 8.2 of the Franchise Agreement describes the process for an automatic annual adjustment to maximum customer rates on July 1 of each year, based on agreed upon cost indices, changes in tipping fees at the Monterey Regional Waste Management District, and the actual tonnage for materials collected by GWR, and;

WHEREAS, on November 2, 2021, the City Council adopted Resolution No. 2021-114, approving an amendment to the Franchise Agreement with Green Waste Recovery (GRW) to incorporate changes required by Senate Bill 1383 (SB 1383) to divert organic waste from landfills. The amended Agreement retained provisions for automatic annual rate adjustments for GWR's services calculated following either a multi-index rate adjustment methodology or a cost-based rate adjustment methodology, and;

WHEREAS, GWR provided the City with the annual rate adjustment calculation on April 1, 2025 (**EXHIBIT "B"**). Staff and third-party consultant, HF&H, have reviewed GWR's calculation of the rate adjustments for FY 2025/2026 and finds the calculations to be accurate and consistent with the methodology and requirements of the franchise agreement (see **EXHIBIT "A"**), and;

WHEREAS, the rate adjustment that was reviewed by HF&H includes a 3.84% increase to residential rates for period 11 rate increase.

WHEREAS, staff is recommending the sector-based adjustment be used for calculating rates for 2025/2026 in keeping with the methodology approved in 2016.

NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Marina hereby resolves to approve the rates in **Exhibit B** that incorporate a 3.84% increase to all single family residential maximum rates authorized to be charged by GWR under the Franchise Agreement, effective July 1, 2025.

PASSED AND ADOPTED by the City Council of the City of Marina at a regular meeting duly held on the 24<sup>th</sup> day of June 2025, by the following vote:

AYES: COUNCIL MEMBERS: McAdams, McCarthy, Biala, Visscher, Delgado

NOES: COUNCIL MEMBERS: None

ABSENT: COUNCIL MEMBERS: None

ABSTAIN: COUNCIL MEMBERS: None

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Bruce C. Delgado, Mayor

ATTEST:

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Anita Sharp, Deputy City Clerk

**HF&H Consultants**

590 Ygnacio Valley Rd. Suite 105  
Walnut Creek, CA 94596  
Phone: (925) 977-6950  
Web: hfh-consultants.com

May 28, 2025

Ismael Hernandez  
Public Works Director  
City of Marina

*Sent via email*

**Subject: Review of GreenWaste Recovery's 2025-26 Rate Request – Final Report**

Dear Ismael Hernandez:

HF&H Consultants, LLC (HF&H) was retained by ReGen Monterey (ReGen), formerly the Monterey Regional Waste Management District, to assist with a review of GreenWaste Recovery's (GWR) request for an adjustment to customer rates, effective July 1, 2025, submitted to the City of Marina (City) on April 1, 2025. This report presents our findings and recommendations.

## **Executive Summary**

HF&H's review of GWR's Rate Period 11 (RP11) rate request to the City resulted in the following outcomes:

- HF&H has determined a 3.84% increase as appropriate as a result of the following components:
  - 3.80% inflationary increase in labor-related costs
  - 2.80% inflationary increase in vehicle-related costs (excluding fuel)
  - Fuel rate held flat, as set by ReGen
  - 2.80% inflationary increase in other costs
  - Depreciation held flat, per the Agreement
  - 10.10% increase in net processing costs due to an increase in per-ton rates and tonnage
  - 6.79% increase in disposal costs due to an increase in per-ton disposal rate and tonnage

Refer to **Figure 1** below for the impact to sample residential rates.

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**Figure 1 – Example Rate Impact of Adjustment**

| <b>Marina Rate Adjustment</b> |                                 |             |
|-------------------------------|---------------------------------|-------------|
|                               | <b>Current Rates<br/>(RP10)</b> | <b>RP11</b> |
| Adjustment                    |                                 | 3.84%       |
| Residential 32-gallon rate    | \$18.43                         | \$19.14     |
| Residential 64-gallon rate    | \$23.11                         | \$24.00     |

## Background

In 2012, the City, participating with other members of ReGen, issued a competitive request for proposals for collection services and entered into the new Agreement with GWR effective July 1, 2015. The Agreement provides for the following, related to the adjustment of rates:

- Rates are annually adjusted throughout the term of the Agreement, using various inflationary indices, actual tonnage, and changes in the tipping fees at ReGen, unless either the City or GWR request a Cost-Based Rate Adjustment (CBRA).
- The City and GWR may mutually agree upon alternative approaches to structuring rates without amendment to the Agreement (Section 8.2.D).
- During the CBRA review in RP5, a number of issues surrounding the process for setting rates and the resulting rate relationships amongst sectors and materials were identified. As such the City and GWR have negotiated an amendment to the prescribed methodology for the CBRA and index adjustments so as to not alter rate relationships between service sectors and material types.
- Through negotiations of the amendment and as a result of the desire to maintain current rate relationships between sectors and service levels, the City and GWR have prescribed a uniform rate adjustment to be applied to all sectors.

## Rate Calculation Review

### ***HF&H Scope of Work***

HF&H performed this review of the rate request in accordance with Exhibit E1 (for the index-based rate adjustment). The procedures included:

1. Review of the rate request for completeness and compliance with the procedures contained in Exhibit E1 of the Agreement.
2. Review for mathematical accuracy and logical consistency to determine that the rate request is mathematically correct, that the rows and columns of numbers add down and across as intended, and that the stated assumptions were, in fact, used. Also, to determine that the rate request is internally consistent and that any summary schedules agree to the supporting schedules and worksheets.



3. Verification of the inclusion of the franchise fee calculation in the adjustment.
4. Verification of contract compliance with regard to:
  - A. The indices used in the adjustment.
  - B. The tip fees reported for the disposal and processing components of the rates.
  - C. The use of quarterly-reported tonnage data and allocations among agencies. A detailed audit of tonnage and allocations of tonnage reported by GWR was not a part of this scope of work. HF&H discussed GWR's allocation methodology with them and the methodology appears reasonable and consistent with standard practices within the industry.
  - D. Any changes in governmental fees on the fee component of the rates; and the accurate application of the resultant percentage changes in the various rate components to the rate schedule approved by the City through the Agreement.

### ***Review of Rate Request***

#### **RP11 Application**

HF&H reviewed the rate application for RP11. The results of the calculation of RP11 per methodology of Exhibit E1 of the amendment can be seen in **Figure 2** on the following page.



**Figure 2 – City of Marina Application of Index-Based Adjustments to RP11**

|                                                        | <u>Rate Period Ten</u> | <u>Adjustment<br/>Factor</u> | <u>Rate Period Eleven</u> |
|--------------------------------------------------------|------------------------|------------------------------|---------------------------|
| <b>Annual Cost of Operations</b>                       |                        |                              |                           |
| Labor-Related Costs                                    | \$641,552              | 1.038                        | \$665,931                 |
| Vehicle-Related Costs                                  | 139,197                | 1.028                        | 143,095                   |
| Fuel Costs                                             | 105,158                | 1                            | 105,158                   |
| Other Costs                                            | 385,210                | 1.028                        | 395,996                   |
| Direct Depreciation                                    | 221,602                | N.A.                         | 221,602                   |
| Total Allocated Costs - Labor, Vehicle, Fuel & Oth     | 756,864                | 1.028                        | 778,056                   |
| Total Allocated Costs - Depreciation & Start-Up        | 48,832                 | N.A.                         | 48,832                    |
| <b>Total Annual Cost of Operations</b>                 | <b>\$2,298,416</b>     |                              | <b>\$2,358,670</b>        |
| <b>Profit</b>                                          | <b>\$275,398</b>       | <b>OR=89.3</b>               | <b>\$282,618</b>          |
| <b>Pass-Through Costs</b>                              |                        |                              |                           |
| Disposal Costs                                         | \$713,781              | Tons*Tip Fee                 | \$762,269                 |
| Curbside Supplemental                                  | (6,198)                | 1.00                         | (6,198)                   |
| Recycling Processing Costs                             | 104,503                | Tons*Tip Fee                 | 108,388                   |
| Residue Processing Costs                               | -                      | Tons*Tip Fee                 | -                         |
| Yard Trimmings Processing Costs                        | 76,058                 | Tons*Tip Fee                 | 90,160                    |
| Food Waste Processing Costs                            | 19,438                 | Tons*Tip Fee                 | 21,643                    |
| C&D Processing Costs                                   | -                      | Tons*Tip Fee                 | -                         |
| Interest Expense                                       | 65,512                 | N.A.                         | 65,512                    |
| Direct Lease Costs                                     | -                      | N.A.                         | -                         |
| Total Allocated Costs - Lease                          | 50,221                 | N.A.                         | 50,221                    |
| <b>Total Pass-Through Costs</b>                        | <b>\$1,023,315</b>     |                              | <b>\$1,091,994</b>        |
| <b>Total Costs before Agency Fees</b>                  | <b>\$3,597,129</b>     |                              | <b>\$3,733,282</b>        |
| <b>Agency Fees/Payments</b>                            |                        |                              |                           |
| Franchise Fee                                          | \$430,248              | 10.00%                       | \$446,779                 |
| Vehicle Impact Fee                                     | 215,124                | 5.00%                        | 223,390                   |
| ReGen MOU Costs                                        | 59,982                 | Actual                       | 63,431                    |
| <b>Other Adjustments (as needed from time to time)</b> |                        |                              |                           |
| Adjustment from Tip Fee Estimates                      |                        |                              | \$911                     |
| <b>Total Calculated Costs</b>                          | <b>\$4,302,484</b>     |                              | <b>\$4,467,793</b>        |
| <b>Rate Increase</b>                                   |                        |                              | <b>3.84%</b>              |



## Review of GWR Costs

There are four major components to GWR's rate application: (1) calculation and application of the inflationary indices as prescribed in the Agreement; (2) the disposal and/or processing component; (3) the Agency Fees; and (4) other one-time adjustments.

There are three indices used in the index adjustment: Consumer Price Index (CPI), fuel index, and labor index. The annual percentage change in each index is used to calculate the coming year's cost for the line items to which they apply.

HF&H has reviewed, and GWR has confirmed, the accuracy of each of these indices, and notes that the fuel index remains unchanged, as reported by ReGen management staff.

## Review of Disposal/Processing Component

Collected tonnage for Calendar Year 2024 was used for the RP11 review, in accordance with the amendment. The disposal and processing components also consider the tipping fees charged by ReGen to project anticipated disposal and processing costs at ReGen. **Figure 3** below outlines the changes in the City's disposal and processing costs for each material type, based on ReGen's tip fees, effective July 1, 2025, which have been incorporated into our RP11 review.

**Figure 3 - Impact of ReGen Tip Fee Changes**

| Material       | 2024<br>Tons | Projected Per<br>Ton Tip Fee | Rate Period<br>11 Costs |
|----------------|--------------|------------------------------|-------------------------|
|                | A            | B                            | A x B                   |
| Solid Waste    | 9,411        | \$81.00                      | \$762,269               |
| Recycling      | 2,644        | 41.00                        | 108,388                 |
| Yard Trimmings | 1,840        | 49.00                        | 90,160                  |
| Food Waste     | 314          | 69.00                        | 21,643                  |

## Review of Fee Component

HF&H ensured that the fee component of each rate matches the contractual percentage of 10% for franchise fees, and 5% for vehicle impact fees, which are remitted to the City by GWR.

Additionally, rate application review costs and other identified ReGen costs totaling \$63,431 were added as a one-time adjustment to cover the rate review, franchise management, and other identified ReGen costs such as staff time and public education and outreach.

## Review of Other One-Time Adjustments

HF&H reviewed the actual tip fees implemented at ReGen in RP10 and compared them to the projected tip fees built into the RP10 application. The result of this review was an increase of \$911 to reflect the difference between the estimated tip fees for Food Waste included in the prior rate adjustment and the actual tip fee approved by ReGen.



Ismael Hernandez  
May 28, 2025  
Page 6 of 6

### **New Rates**

Attached hereto is a table of all rates recommended for RP11 based on the adjustments described in this report (Attachment A). It should be noted there is an increase larger than 3.84% to the following rates: Commercial 64-gallon recycling carts served two to five times per week, as a result of a clerical error in the previous rate sheet. Those rates have been corrected to reflect the appropriate rate in Attachment A and now maintain the intended logical rate relationship amongst other service sizes. HF&H recommends adopting these rates by resolution to be effective July 1, 2025.

\* \* \* \* \*

We would like to express our appreciation to GWR staff for their assistance and cooperation in this process. Should you have any questions, please call me at (925) 977-6964 or [dhilton@hfh-consultants.com](mailto:dhilton@hfh-consultants.com).

Sincerely,  
HF&H CONSULTANTS, LLC

A handwritten signature in black ink, appearing to read 'Rob Hilton'.

Rob Hilton  
President

A handwritten signature in blue ink, appearing to read 'Dave Hilton'.

Dave Hilton  
Senior Project Manager

| Residential Solid Waste Collection Rates                   |             |           |          |
|------------------------------------------------------------|-------------|-----------|----------|
| Service Level                                              | Solid Waste | Recycling | Organics |
| Curbside 32 Gallon                                         | \$19.14     | Included  | Included |
| Curbside 64 Gallon                                         | \$24.00     | Included  | Included |
| Curbside 96 Gallon                                         | \$27.25     | Included  | Included |
| Low Income                                                 | \$16.41     | Included  | Included |
| Notes:<br>See Exhibit B1 for specific service availability |             |           |          |

| Commercial/Multi-Family Solid Waste Collection Rates |           |            |            |            |            |            |
|------------------------------------------------------|-----------|------------|------------|------------|------------|------------|
|                                                      | Frequency |            |            |            |            |            |
| Service Level                                        | 1x/week   | 2x/week    | 3x/week    | 4x/week    | 5x/week    | 6x/week    |
| 32-Gallon Cart                                       | \$20.64   | \$42.10    | \$63.16    | \$84.18    | \$105.25   | \$126.29   |
| 64-Gallon Cart                                       | \$39.58   | \$80.74    | \$121.10   | \$161.45   | \$201.83   | \$242.19   |
| 96-Gallon Cart                                       | \$51.02   | \$104.06   | \$156.07   | \$208.11   | \$260.15   | \$312.17   |
| 1-Cubic Yard Bin                                     | \$110.62  | \$225.68   | \$338.54   | \$451.37   | \$564.21   | \$677.04   |
| 2-Cubic Yard Bin                                     | \$220.10  | \$449.02   | \$673.52   | \$906.30   | \$1,122.53 | \$1,347.04 |
| 3-Cubic Yard Bin                                     | \$330.62  | \$674.47   | \$1,011.69 | \$1,348.93 | \$1,686.16 | \$2,023.40 |
| 4-Cubic Yard Bin                                     | \$440.72  | \$899.06   | \$1,348.59 | \$1,798.13 | \$2,247.65 | \$2,697.18 |
| 6-Cubic Yard Bin                                     | \$520.63  | \$1,062.10 | \$1,593.18 | \$2,124.23 | \$2,655.28 | \$3,186.31 |
| 8-Cubic Yard Bin                                     | \$694.22  | \$1,416.20 | \$2,124.30 | \$2,832.41 | \$3,540.51 | \$4,248.61 |
| 2-Cubic Yard Compactor                               | \$268.39  | \$545.58   | \$818.36   | n/a        | n/a        | n/a        |
| 3-Cubic Yard Compactor                               | \$403.03  | \$819.30   | \$1,228.96 | n/a        | n/a        | n/a        |
| 4-Cubic Yard Compactor                               | \$537.28  | \$1,092.19 | \$1,638.27 | n/a        | n/a        | n/a        |

| Commercial/Multi-Family Recycling Collection Rates |           |          |          |          |          |          |
|----------------------------------------------------|-----------|----------|----------|----------|----------|----------|
|                                                    | Frequency |          |          |          |          |          |
| Service Level                                      | 1x/week   | 2x/week  | 3x/week  | 4x/week  | 5x/week  | 6x/week  |
| 64-Gallon Cart                                     | \$5.94    | \$12.11  | \$18.16  | \$24.22  | \$30.27  | \$36.32  |
| 96-Gallon Cart                                     | \$7.65    | \$15.61  | \$23.43  | \$31.20  | \$39.02  | \$46.82  |
| 1-Cubic Yard Bin                                   | \$16.58   | \$33.85  | \$50.79  | \$67.71  | \$84.62  | \$101.55 |
| 2-Cubic Yard Bin                                   | \$33.02   | \$67.36  | \$101.04 | \$135.94 | \$168.38 | \$202.06 |
| 3-Cubic Yard Bin                                   | \$49.60   | \$101.16 | \$151.75 | \$202.34 | \$252.93 | \$303.51 |
| 4-Cubic Yard Bin                                   | \$66.10   | \$134.85 | \$202.29 | \$269.73 | \$337.14 | \$404.57 |
| 6-Cubic Yard Bin                                   | \$78.09   | \$159.31 | \$238.97 | \$318.64 | \$398.29 | \$477.95 |
| 8-Cubic Yard Bin                                   | \$104.12  | \$212.43 | \$318.65 | \$424.86 | \$531.08 | \$637.29 |
| 2-Cubic Yard Compactor                             | \$26.73   | \$54.77  | \$82.16  | n/a      | n/a      | n/a      |
| 3-Cubic Yard Compactor                             | \$40.16   | \$82.28  | \$123.44 | n/a      | n/a      | n/a      |
| 4-Cubic Yard Compactor                             | \$53.52   | \$109.69 | \$164.53 | n/a      | n/a      | n/a      |



| Commercial/Multi-Family Food Waste Collection Rates |           |          |          |          |          |            |
|-----------------------------------------------------|-----------|----------|----------|----------|----------|------------|
|                                                     | Frequency |          |          |          |          |            |
| Service Level                                       | 1x/week   | 2x/week  | 3x/week  | 4x/week  | 5x/week  | 6x/week    |
| 64-Gallon Cart                                      | \$29.69   | \$60.54  | \$90.82  | \$121.10 | \$151.36 | \$181.64   |
| 96-Gallon Cart                                      | \$38.26   | \$78.05  | \$117.06 | \$156.07 | \$195.11 | \$234.13   |
| 1-Cubic Yard Bin                                    | \$82.97   | \$169.26 | \$253.89 | \$338.54 | \$423.16 | \$507.78   |
| 2-Cubic Yard Bin                                    | \$165.07  | \$336.77 | \$505.14 | \$679.71 | \$841.90 | \$1,010.29 |

| Commercial/Multi-Family Yard Trimmings Collection Rates |           |            |            |            |            |            |
|---------------------------------------------------------|-----------|------------|------------|------------|------------|------------|
|                                                         | Frequency |            |            |            |            |            |
| Service Level                                           | 1x/week   | 2x/week    | 3x/week    | 4x/week    | 5x/week    | 6x/week    |
| 64-Gallon Cart                                          | \$29.69   | \$60.54    | \$90.82    | \$121.10   | \$151.36   | \$181.64   |
| 96-Gallon Cart                                          | \$38.26   | \$78.05    | \$117.06   | \$156.07   | \$195.11   | \$234.13   |
| 1-Cubic Yard Bin                                        | \$82.97   | \$169.26   | \$253.89   | \$338.54   | \$423.16   | \$507.78   |
| 2-Cubic Yard Bin                                        | \$165.07  | \$336.77   | \$505.14   | \$679.71   | \$841.90   | \$1,010.29 |
| 3-Cubic Yard Bin                                        | \$247.96  | \$505.85   | \$758.77   | \$1,011.69 | \$1,264.62 | \$1,517.55 |
| 4-Cubic Yard Bin                                        | \$330.53  | \$674.29   | \$1,011.44 | \$1,348.59 | \$1,685.74 | \$2,022.88 |
| 6-Cubic Yard Bin                                        | \$390.49  | \$796.58   | \$1,194.88 | \$1,593.18 | \$1,991.46 | \$2,389.74 |
| 8-Cubic Yard Bin                                        | \$520.65  | \$1,062.16 | \$1,593.23 | \$2,124.31 | \$2,655.38 | \$3,186.47 |

| Roll-Off Collection Rates (Per Pull) |          |          |          |          |          |
|--------------------------------------|----------|----------|----------|----------|----------|
|                                      | Material |          |          |          |          |
| Service Level                        | MSW      | REC      | FW       | YT       | C&D      |
| 10 YD                                | \$332.01 | \$248.69 | \$248.69 | \$248.69 | \$332.01 |
| 20 YD                                | \$478.38 | \$248.69 | \$248.69 | \$248.69 | \$478.38 |
| 30 YD                                | \$624.77 | \$248.69 | \$248.69 | \$248.69 | \$624.77 |
| 40 YD                                | \$771.13 | \$248.69 | \$248.69 | \$248.69 | \$771.13 |
| Per Ton                              | \$95.29  | \$48.24  | \$81.18  | \$57.65  | \$95.29  |

| Additional Service Rates         |         |                  |
|----------------------------------|---------|------------------|
| Service                          | Sector  | Charge Per Event |
| Cart Rental - All Sizes          | RES     | \$3.79           |
| Cart Replacement                 | RES     | \$75.78          |
| Re-Delivery or Re-Start          | RES     | \$31.58          |
| Cart Cleaning                    | RES     | \$31.58          |
| Non-Scheduled Collection         | RES     | \$24.00          |
| Difficult to Service Cart        | COM     | \$1.27           |
| Difficult to Service Bin         | COM     | \$3.79           |
| Locking Bin                      | COM     | \$63.16          |
| Cart Replacement                 | COM     | \$75.78          |
| Cart Cleaning                    | COM     | \$31.58          |
| Bin Swap- Cleaning or Repainting | COM     | \$94.74          |
| Bulky - Recyclable               | RES/COM | \$25.25          |
| Bulky - Non Recyclable           | RES/COM | \$31.58          |
| Bulky - Event                    | RES/MFD | \$37.88          |
| Covered Box                      | RO      | \$94.74          |
| Driver Time per Hour             | RO      | \$138.93         |
| Dry Run or Relocation            | RO      | \$94.74          |
| Extra Days                       | RO      | \$31.58          |

\*Note: All rates charged monthly unless stated otherwise



April 1, 2025

Ismael Hernandez  
Public Works Director  
211 Hillcrest Avenue  
Marina, CA 93933

Dear Mr. Hernandez:

We have performed the calculations of the Refuse Rate Index for the rate adjustment effective July 1, 2025. Enclosed are the following:

1. The Marina Index Based Rate Adjustment table showing a weighted rate increase of 2.23%.
2. Marina Agreement Rate Tables
3. Copies of the Index tables used from the Bureau of Labor Statistics/Federal Reserve.

If you have any questions, please feel free to call me at (347) 602-1131 or e-mail me at [James.Redmond@greenwaste.com](mailto:James.Redmond@greenwaste.com).

Yours very truly,

A handwritten signature in black ink, appearing to read "J. Redmond", is positioned above a horizontal line.

James Redmond  
Chief Financial Officer



GreenWaste Recovery, LLC Index Based Rate Adjustment - Rate Period 11  
Marina

|                                                        | Rate Period Ten    | SB 1383 Costs | Sub-total           | Adjustment Factor | Rate Period Eleven  |
|--------------------------------------------------------|--------------------|---------------|---------------------|-------------------|---------------------|
| <b>Annual Cost of Operations</b>                       |                    |               |                     |                   |                     |
| Labor-Related Costs                                    | \$641,552          |               | \$ 641,552          | 1.038             | \$ 665,931          |
| Vehicle-Related Costs                                  | \$139,197          |               | \$ 139,197          | 1.028             | \$ 143,095          |
| Fuel Costs                                             | \$105,158          |               | \$ 105,158          | 1                 | \$ 105,158          |
| Other Costs                                            | \$385,210          |               | \$ 385,210          | 1.028             | \$ 395,996          |
| Direct Depreciation                                    | \$221,602          |               | \$ 221,602          | N.A.              | \$ 221,602          |
| Total Allocated Costs - Labor, Vehicle, Fuel & Other   | \$756,864          |               | \$ 756,864          | 1.028             | \$ 778,056          |
| Total Allocated Costs - Depreciation & Start-Up        | \$48,832           |               | \$ 48,832           | N.A.              | \$ 48,832           |
| <b>Total Annual Cost of Operations</b>                 | <b>\$2,298,416</b> | <b>\$ -</b>   | <b>\$ 2,298,416</b> |                   | <b>\$ 2,358,670</b> |
| <b>Profit</b>                                          | <b>\$275,398</b>   | <b>\$ -</b>   | <b>\$ 275,398</b>   | <b>OR=89.3</b>    | <b>\$ 282,618</b>   |
| <b>Pass-Through Costs</b>                              |                    |               |                     |                   |                     |
| Disposal Costs                                         | \$713,781          |               | \$ 713,781          | Tons*Tip Fee      | \$ 745,510          |
| Curbside Supplemental                                  | (\$6,198)          |               | \$ (6,198)          | 1.00              | \$ (6,198)          |
| Recycling Processing Costs                             | \$104,503          |               | \$ 104,503          | Tons*Tip Fee      | \$ 106,980          |
| Residue Processing Costs                               | \$0                |               | \$ -                | Tons*Tip Fee      | \$ -                |
| Yard Trimmings Processing Costs                        | \$76,058           |               | \$ 76,058           | Tons*Tip Fee      | \$ 83,532           |
| Food Waste Processing Costs                            | \$19,438           |               | \$ 19,438           | Tons*Tip Fee      | \$ 21,643           |
| C&D Processing Costs                                   | \$0                |               | \$ -                | Tons*Tip Fee      | \$ -                |
| Interest Expense                                       | \$65,512           |               | \$ 65,512           | N.A.              | \$ 65,512           |
| Direct Lease Costs                                     | \$0                |               | \$ -                | N.A.              | \$ -                |
| Total Allocated Costs - Lease                          | \$50,221           |               | \$ 50,221           | N.A.              | \$ 50,221           |
| <b>Total Pass-Through Costs</b>                        | <b>\$1,023,315</b> | <b>\$ -</b>   | <b>\$ 1,023,315</b> | <b>N.A.</b>       | <b>\$ 1,067,200</b> |
| <b>Total Costs before Agency Fees</b>                  | <b>\$3,597,129</b> | <b>\$ -</b>   | <b>\$ 3,597,129</b> | <b>N.A.</b>       | <b>\$ 3,708,488</b> |
| <b>Agency Fees/Payments</b>                            |                    |               |                     |                   |                     |
| Franchise Fee                                          | \$ 430,248         | \$ -          | \$ 430,248          | 10.00%            | \$ 439,822          |
| Administrative Fee                                     | \$0                |               |                     | 0.00%             | \$ -                |
| AB 939/341 Fee                                         | \$0                |               |                     | 0.00%             | \$ -                |
| HHW Fee                                                | \$0                |               |                     | 0.00%             | \$ -                |
| Vehicle Impact Fee                                     | \$ 215,124         | \$ -          | \$ 215,124          | 5.00%             | \$ 219,911          |
| Litter Abatement Fee                                   | \$0                |               |                     | 0.00%             | \$ -                |
| Rate Application Review Costs                          | \$59,982           |               | \$ 59,982           | Actual            | \$ 30,000           |
| <b>Other Adjustments (as needed from time to time)</b> |                    |               |                     |                   |                     |
| Use of Reserves                                        |                    |               | \$ -                | N.A.              | \$ -                |
| Surplus Credit Review                                  |                    |               | \$ -                | N.A.              | \$ -                |
| Adjustment From PY Calculation                         |                    |               |                     |                   | \$ -                |
| Adjustment from MRWMD Tip Fee Estimates                |                    |               | \$ -                |                   | \$ -                |
| <b>Total Calculated Costs</b>                          | <b>\$4,302,484</b> | <b>\$ -</b>   | <b>\$ 4,302,484</b> |                   | <b>\$ 4,398,222</b> |
| <b>Rate Increase</b>                                   |                    |               |                     |                   | <b>2.23%</b>        |



| Residential Solid Waste Collection Rates                   |             |           |          |
|------------------------------------------------------------|-------------|-----------|----------|
| Service Level                                              | Solid Waste | Recycling | OrgAPics |
| Curbside 32 Gallon                                         | \$18.84     | Included  | Included |
| Curbside 64 Gallon                                         | \$23.62     | Included  | Included |
| Curbside 96 Gallon                                         | \$26.82     | Included  | Included |
| Low Income                                                 | \$16.15     | Included  | Included |
| Notes:<br>See Exhibit B1 for specific service availability |             |           |          |

| Commercial/Multi-Family Solid Waste Collection Rates |           |            |            |            |            |            |
|------------------------------------------------------|-----------|------------|------------|------------|------------|------------|
|                                                      | Frequency |            |            |            |            |            |
| Service Level                                        | 1x/week   | 2x/week    | 3x/week    | 4x/week    | 5x/week    | 6x/week    |
| 32-Gallon Cart                                       | \$20.32   | \$41.44    | \$62.17    | \$82.87    | \$103.62   | \$124.33   |
| 64-Gallon Cart                                       | \$38.97   | \$79.48    | \$119.22   | \$158.94   | \$198.68   | \$238.42   |
| 96-Gallon Cart                                       | \$50.22   | \$102.44   | \$153.64   | \$204.87   | \$256.09   | \$307.31   |
| 1-Cubic Yard Bin                                     | \$108.90  | \$222.17   | \$333.26   | \$444.34   | \$555.42   | \$666.50   |
| 2-Cubic Yard Bin                                     | \$216.68  | \$442.03   | \$663.03   | \$892.19   | \$1,105.05 | \$1,326.07 |
| 3-Cubic Yard Bin                                     | \$325.47  | \$663.96   | \$995.94   | \$1,327.93 | \$1,659.90 | \$1,991.89 |
| 4-Cubic Yard Bin                                     | \$433.85  | \$885.06   | \$1,327.59 | \$1,770.13 | \$2,212.65 | \$2,655.18 |
| 6-Cubic Yard Bin                                     | \$512.53  | \$1,045.56 | \$1,568.37 | \$2,091.15 | \$2,613.93 | \$3,136.70 |
| 8-Cubic Yard Bin                                     | \$683.41  | \$1,394.15 | \$2,091.22 | \$2,788.30 | \$3,485.38 | \$4,182.45 |
| 2-Cubic Yard Compactor                               | \$264.21  | \$537.08   | \$805.62   | n/a        | n/a        | n/a        |
| 3-Cubic Yard Compactor                               | \$396.76  | \$806.55   | \$1,209.82 | n/a        | n/a        | n/a        |
| 4-Cubic Yard Compactor                               | \$528.91  | \$1,075.18 | \$1,612.76 | n/a        | n/a        | n/a        |

| Commercial/Multi-Family Recycling Collection Rates |           |          |          |          |          |          |
|----------------------------------------------------|-----------|----------|----------|----------|----------|----------|
|                                                    | Frequency |          |          |          |          |          |
| Service Level                                      | 1x/week   | 2x/week  | 3x/week  | 4x/week  | 5x/week  | 6x/week  |
| 64-Gallon Cart                                     | \$5.85    | \$7.53   | \$15.36  | \$23.05  | \$30.72  | \$35.76  |
| 96-Gallon Cart                                     | \$7.53    | \$15.36  | \$23.05  | \$30.72  | \$38.42  | \$46.09  |
| 1-Cubic Yard Bin                                   | \$16.33   | \$33.33  | \$50.00  | \$66.65  | \$83.30  | \$99.97  |
| 2-Cubic Yard Bin                                   | \$32.51   | \$66.31  | \$99.47  | \$133.82 | \$165.76 | \$198.91 |
| 3-Cubic Yard Bin                                   | \$48.82   | \$99.59  | \$149.39 | \$199.19 | \$248.99 | \$298.78 |
| 4-Cubic Yard Bin                                   | \$65.07   | \$132.75 | \$199.14 | \$265.53 | \$331.89 | \$398.27 |
| 6-Cubic Yard Bin                                   | \$76.87   | \$156.83 | \$235.25 | \$313.68 | \$392.08 | \$470.51 |
| 8-Cubic Yard Bin                                   | \$102.50  | \$209.12 | \$313.69 | \$418.24 | \$522.81 | \$627.37 |
| 2-Cubic Yard Compactor                             | \$26.31   | \$53.91  | \$80.88  | n/a      | n/a      | n/a      |
| 3-Cubic Yard Compactor                             | \$39.53   | \$81.00  | \$121.52 | n/a      | n/a      | n/a      |
| 4-Cubic Yard Compactor                             | \$52.69   | \$107.98 | \$161.97 | n/a      | n/a      | n/a      |

| Commercial/Multi-Family Food Waste Collection Rates |           |          |          |          |          |          |
|-----------------------------------------------------|-----------|----------|----------|----------|----------|----------|
|                                                     | Frequency |          |          |          |          |          |
| Service Level                                       | 1x/week   | 2x/week  | 3x/week  | 4x/week  | 5x/week  | 6x/week  |
| 64-Gallon Cart                                      | \$29.23   | \$59.60  | \$89.41  | \$119.22 | \$149.00 | \$178.81 |
| 96-Gallon Cart                                      | \$37.66   | \$76.83  | \$115.24 | \$153.64 | \$192.07 | \$230.49 |
| 1-Cubic Yard Bin                                    | \$81.68   | \$166.63 | \$249.94 | \$333.26 | \$416.57 | \$499.87 |
| 2-Cubic Yard Bin                                    | \$162.50  | \$331.53 | \$497.27 | \$669.13 | \$828.79 | \$994.56 |



| Commercial/Multi-Family Yard Trimmings Collection Rates |           |            |            |            |            |            |
|---------------------------------------------------------|-----------|------------|------------|------------|------------|------------|
|                                                         | Frequency |            |            |            |            |            |
| Service Level                                           | 1x/week   | 2x/week    | 3x/week    | 4x/week    | 5x/week    | 6x/week    |
| 64-Gallon Cart                                          | \$29.23   | \$59.60    | \$89.41    | \$119.22   | \$149.00   | \$178.81   |
| 96-Gallon Cart                                          | \$37.66   | \$76.83    | \$115.24   | \$153.64   | \$192.07   | \$230.49   |
| 1-Cubic Yard Bin                                        | \$81.68   | \$166.63   | \$249.94   | \$333.26   | \$416.57   | \$499.87   |
| 2-Cubic Yard Bin                                        | \$162.50  | \$331.53   | \$497.27   | \$669.13   | \$828.79   | \$994.56   |
| 3-Cubic Yard Bin                                        | \$244.10  | \$497.97   | \$746.96   | \$995.94   | \$1,244.93 | \$1,493.92 |
| 4-Cubic Yard Bin                                        | \$325.38  | \$663.79   | \$995.69   | \$1,327.59 | \$1,659.49 | \$1,991.38 |
| 6-Cubic Yard Bin                                        | \$384.41  | \$784.18   | \$1,176.27 | \$1,568.37 | \$1,960.45 | \$2,352.53 |
| 8-Cubic Yard Bin                                        | \$512.55  | \$1,045.62 | \$1,568.42 | \$2,091.23 | \$2,614.03 | \$3,136.85 |

| Roll-Off Collection Rates (Per Pull) |          |          |          |          |          |
|--------------------------------------|----------|----------|----------|----------|----------|
|                                      | Material |          |          |          |          |
| Service Level                        | MSW      | REC      | FW       | YT       | C&D      |
| 10 YD                                | \$326.84 | \$244.82 | \$244.82 | \$244.82 | \$326.84 |
| 20 YD                                | \$470.93 | \$244.82 | \$244.82 | \$244.82 | \$470.93 |
| 30 YD                                | \$615.04 | \$244.82 | \$244.82 | \$244.82 | \$615.04 |
| 40 YD                                | \$759.12 | \$244.82 | \$244.82 | \$244.82 | \$759.12 |
| Per Ton                              | \$90.00  | \$45.56  | \$76.67  | \$54.44  | \$90.00  |

| Additional Service Rates         |         |                  |
|----------------------------------|---------|------------------|
| Service                          | Sector  | Charge Per Event |
| Cart Rental - All Sizes          | RES     | \$3.73           |
| Cart Replacement                 | RES     | \$74.60          |
| Re-Delivery or Re-Start          | RES     | \$31.09          |
| Cart CleAPing                    | RES     | \$31.09          |
| Non-Scheduled Collection         | RES     | \$23.62          |
| Difficult to Service Cart        | COM     | \$1.25           |
| Difficult to Service Bin         | COM     | \$3.73           |
| Locking Bin                      | COM     | \$62.17          |
| Cart Replacement                 | COM     | \$74.60          |
| Cart CleAPing                    | COM     | \$31.09          |
| Bin Swap- CleAPing or Repainting | COM     | \$93.26          |
| Bulky - Recyclable               | RES/COM | \$24.86          |
| Bulky - Non Recyclable           | RES/COM | \$31.09          |
| Bulky - Event                    | RES/MFD | \$37.29          |
| Covered Box                      | RO      | \$93.26          |
| Driver Time per Hour             | RO      | \$136.77         |
| Dry Run or Relocation            | RO      | \$93.26          |
| Extra Days                       | RO      | \$31.09          |

\*Note: All rates charged monthly unless stated otherwise



Data extracted on: March 24, 2025 (1:03:57 PM)

### Consumer Price Index for All Urban Consumers (CPI-U)

**Series Id:** CUURS49BSA0

Not Seasonally Adjusted

**Series Title:** All items in San Francisco-Oakland-Hayward, CA, all urban consumers, not seasonally adjusted

**Area:** San Francisco-Oakland-Hayward, CA

**Item:** All items

**Base Period:** 1982-84=100

Download: [xlsx](#)

| Year | Jan | Feb     | Mar | Apr     | May | Jun     | Jul | Aug     | Sep | Oct     | Nov | Dec     | Annual  | HALF1   | HALF2   |
|------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|-----|---------|---------|---------|---------|
| 2015 |     | 254.910 |     | 257.622 |     | 259.117 |     | 259.917 |     | 261.019 |     | 260.289 | 258.572 | 256.723 | 260.421 |
| 2016 |     | 262.600 |     | 264.565 |     | 266.041 |     | 267.853 |     | 270.306 |     | 269.483 | 266.344 | 263.911 | 268.777 |
| 2017 |     | 271.626 |     | 274.589 |     | 275.304 |     | 275.893 |     | 277.570 |     | 277.414 | 274.924 | 273.306 | 276.542 |
| 2018 |     | 281.308 |     | 283.422 |     | 286.062 |     | 287.664 |     | 289.673 |     | 289.896 | 285.550 | 282.666 | 288.435 |
| 2019 |     | 291.227 |     | 294.801 |     | 295.259 |     | 295.490 |     | 298.443 |     | 297.007 | 295.004 | 293.150 | 296.859 |
| 2020 |     | 299.690 |     | 298.074 |     | 300.032 |     | 300.182 |     | 301.736 |     | 302.948 | 300.084 | 299.109 | 301.059 |
| 2021 |     | 304.387 |     | 309.419 |     | 309.497 |     | 311.167 |     | 313.265 |     | 315.805 | 309.721 | 306.724 | 312.718 |
| 2022 |     | 320.195 |     | 324.878 |     | 330.539 |     | 328.871 |     | 332.062 |     | 331.222 | 327.060 | 323.408 | 330.711 |
| 2023 |     | 337.173 |     | 338.496 |     | 340.056 |     | 340.094 |     | 341.219 |     | 339.915 | 339.050 | 337.689 | 340.411 |
| 2024 |     | 345.151 |     | 351.247 |     | 351.064 |     | 349.290 |     | 349.370 |     | 348.001 | 348.417 | 347.857 | 348.977 |
| 2025 |     | 354.432 |     |         |     |         |     |         |     |         |     |         |         |         |         |



FRED Graph Observations  
 Federal Reserve Economic Data  
 Link: <https://fred.stlouisfed.org>  
 Help: <https://fredhelp.stlouisfed.org>  
 Economic Research Division  
 Federal Reserve Bank of St. Louis

CUURX400SA0 Consumer Price Index for All Urban Consumers:  
 All Items in West - Size Class B/C, Index Dec

Frequency: Monthly  
 observation\_date

| CUURX400SA0 |
|-------------|
| 2018-12-01  |
| 2019-01-01  |
| 2019-02-01  |
| 2019-03-01  |
| 2019-04-01  |
| 2019-05-01  |
| 2019-06-01  |
| 2019-07-01  |
| 2019-08-01  |
| 2019-09-01  |
| 2019-10-01  |
| 2019-11-01  |
| 2019-12-01  |
| 2020-01-01  |
| 2020-02-01  |
| 2020-03-01  |
| 2020-04-01  |
| 2020-05-01  |
| 2020-06-01  |
| 2020-07-01  |
| 2020-08-01  |
| 2020-09-01  |
| 2020-10-01  |
| 2020-11-01  |
| 2020-12-01  |
| 2021-01-01  |
| 2021-02-01  |
| 2021-03-01  |
| 2021-04-01  |
| 2021-05-01  |
| 2021-06-01  |
| 2021-07-01  |
| 2021-08-01  |
| 2021-09-01  |
| 2021-10-01  |
| 2021-11-01  |
| 2021-12-01  |
| 2022-01-01  |
| 2022-02-01  |
| 2022-03-01  |
| 2022-04-01  |
| 2022-05-01  |
| 2022-06-01  |
| 2022-07-01  |
| 2022-08-01  |
| 2022-09-01  |
| 2022-10-01  |
| 2022-11-01  |
| 2022-12-01  |
| 2023-01-01  |
| 2023-02-01  |
| 2023-03-01  |
| 2023-04-01  |
| 2023-05-01  |
| 2023-06-01  |
| 2023-07-01  |
| 2023-08-01  |
| 2023-09-01  |
| 2023-10-01  |
| 2023-11-01  |
| 2023-12-01  |
| 2024-01-01  |
| 2024-02-01  |
| 2024-03-01  |
| 2024-04-01  |
| 2024-05-01  |
| 2024-06-01  |
| 2024-07-01  |
| 2024-08-01  |
| 2024-09-01  |
| 2024-10-01  |
| 2024-11-01  |
| 2024-12-01  |





FRED Graph Observations  
 Federal Reserve Economic Data  
 Link: <https://fred.stlouisfed.org>  
 Help: <https://fredhelp.stlouisfed.org>  
 Economic Research Division  
 Federal Reserve Bank of St. Louis

Employment Cost Index: Total compensation for  
 Private industry workers in Service-providing  
 industries, Index Dec 2005=100, Quarterly,  
 Seasonally Adjusted

CIS201S0000000001

Frequency: Quarterly

| observation_date | CIS201S0000000001 |
|------------------|-------------------|
| 2015-01-01       | 123.8             |
| 2015-04-01       | 123.7             |
| 2015-07-01       | 124.5             |
| 2015-10-01       | 125.1             |
| 2016-01-01       | 125.8             |
| 2016-04-01       | 126.6             |
| 2016-07-01       | 127.3             |
| 2016-10-01       | 127.9             |
| 2017-01-01       | 128.8             |
| 2017-04-01       | 129.6             |
| 2017-07-01       | 130.5             |
| 2017-10-01       | 131.2             |
| 2018-01-01       | 132.4             |
| 2018-04-01       | 133.4             |
| 2018-07-01       | 134.5             |
| 2018-10-01       | 135.4             |
| 2019-01-01       | 136.2             |
| 2019-04-01       | 137.0             |
| 2019-07-01       | 138.0             |
| 2019-10-01       | 138.9             |
| 2020-01-01       | 140.1             |
| 2020-04-01       | 140.6             |
| 2020-07-01       | 141.4             |
| 2020-10-01       | 142.6             |
| 2021-01-01       | 144.2             |
| 2021-04-01       | 145.1             |
| 2021-07-01       | 147.3             |
| 2021-10-01       | 149.1             |
| 2022-01-01       | 151.2             |
| 2022-04-01       | 153.4             |
| 2022-07-01       | 155.1             |
| 2022-10-01       | 156.8             |
| 2023-01-01       | 158.7             |
| 2023-04-01       | 160.3             |
| 2023-07-01       | 161.9             |
| 2023-10-01       | 163.3             |
| 2024-01-01       | 165.2             |
| 2024-04-01       | 166.7             |
| 2024-07-01       | 167.8             |
| 2024-10-01       | 169.3             |





FRED Graph Observations  
 Federal Reserve Economic Data  
 Link: <https://fred.stlouisfed.org>  
 Help: <https://fredhelp.stlouisfed.org>  
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WPU057303      Producer Price Index by Commodity: Fuels and  
 Related Products and Power: No. 2 Diesel Fuel,

Frequency: Monthly

| observation_date | WPU057303 |
|------------------|-----------|
| 2020-01-01       | 214.500   |
| 2020-02-01       | 193.300   |
| 2020-03-01       | 169.700   |
| 2020-04-01       | 123.600   |
| 2020-05-01       | 108.300   |
| 2020-06-01       | 137.800   |
| 2020-07-01       | 179.200   |
| 2020-08-01       | 191.000   |
| 2020-09-01       | 177.500   |
| 2020-10-01       | 187.300   |
| 2020-11-01       | 201.100   |
| 2020-12-01       | 224.600   |
| 2021-01-01       | 232.900   |
| 2021-02-01       | 264.400   |
| 2021-03-01       | 304.100   |
| 2021-04-01       | 282.000   |
| 2021-05-01       | 318.800   |
| 2021-06-01       | 317.800   |
| 2021-07-01       | 326.966   |
| 2021-08-01       | 322.279   |
| 2021-09-01       | 334.175   |
| 2021-10-01       | 374.107   |
| 2021-11-01       | 366.731   |
| 2021-12-01       | 346.234   |
| 2022-01-01       | 365.449   |
| 2022-02-01       | 415.354   |
| 2022-03-01       | 503.052   |
| 2022-04-01       | 528.256   |
| 2022-05-01       | 587.939   |
| 2022-06-01       | 665.720   |
| 2022-07-01       | 568.603   |
| 2022-08-01       | 497.425   |
| 2022-09-01       | 548.658   |
| 2022-10-01       | 605.641   |
| 2022-11-01       | 585.306   |
| 2022-12-01       | 419.191   |
| 2023-01-01       | 449.169   |
| 2023-02-01       | 435.578   |
| 2023-03-01       | 406.306   |
| 2023-04-01       | 387.167   |
| 2023-05-01       | 363.260   |
| 2023-06-01       | 342.988   |
| 2023-07-01       | 322.199   |
| 2023-08-01       | 428.045   |
| 2023-09-01       | 446.947   |
| 2023-10-01       | 407.772   |
| 2023-11-01       | 393.711   |
| 2023-12-01       | 342.052   |
| 2024-01-01       | 327.029   |
| 2024-02-01       | 387.007   |
| 2024-02-01       | 383.570   |
| 2024-03-01       | 384.276   |
| 2024-04-01       | 395.872   |
| 2024-05-01       | 319.052   |
| 2024-06-01       | 306.904   |
| 2024-07-01       | 342.037   |
| 2024-08-01       | 334.785   |
| 2024-09-01       | 289.007   |
| 2024-10-01       | 318.340   |
| 2024-11-01       | 311.919   |
| 2024-12-01       | 294.577   |

Honorable Mayor and Members  
of the Marina City Council

City Council Meeting  
of June 24, 2025

**CITY COUNCIL CONSIDER ADOPTING RESOLUTION NO. 2025-,  
AMENDING THE RATE ADJUSTMENT CALCULATION OF THE  
FRANCHISE AGREEMENT WITH GREEN WASTE RECOVERY  
UTILIZING A SECTOR SPECIFIC UNIFORM PERCENTAGE  
ADJUSTMENT AND APPROVING MAXIMUM RATES TO BE CHARGED  
BY GREENWASTE RECOVERY EFFECTIVE JULY 1, 2025 FOR  
COLLECTION OF FRANCHISED SOLID WASTE, RECYCLING, AND  
ORGANICS.**

**REQUEST:**

It is requested that the City Council consider:

1. Adopting Resolution No. 2025- amending the rate adjustment calculation of the franchise agreement with Green Waste Recovery utilizing a sector specific uniform percentage adjustment and approving maximum rates to be charged by Green Waste Recovery effective July 1, 2025, for collection of franchised solid waste, recycling, and organics.

**BACKGROUND:**

On August 19, 2014, the City Council adopted Resolution No. 2014-98, and entered into a new exclusive 15-year Franchise Agreement with Green Waste Recovery (GRW) to provide solid waste, recycling, and organics collection services for the City of Marina. The Agreement provides for automatic annual rate adjustments for GWR's services calculated following either a multi-index rate adjustment methodology or a cost-based rate adjustment methodology.

On November 2, 2021, the City Council adopted Resolution No. 2021-114, approving an amendment to the Franchise Agreement with Green Waste Recovery (GRW) to incorporate changes required by Senate Bill 1383 (SB 1383) to divert organic waste from landfills. The amended Agreement retained provisions for automatic annual rate adjustments for GWR's services calculated following either a multi-index rate adjustment methodology or a cost-based rate adjustment methodology.

**Cost-based Rate Adjustment Methodology**

The cost-based adjustment involves an extensive and detailed review of GWR's actual cost of operations, changes in inflation, the number of customers, and the service level provided and comparing this to actual gross receipts collected to determine GWR's compensation for the current rate period and to forecast the future rates. A cost-based rate adjustment was performed for rate period 5 in 2019. Adjustments to the GWR compensation resulted in rate-payer surpluses of \$540,298 in rate period 5, \$258,203 in rate period 6, and \$175,891 in rate period 7.

At the meeting on June 7, 2022, the City Council adopted Resolution No. 2022-74, approving rate increases that were offset by applying \$89,227 of the surplus generated in rate period 7 which reduced the increase from 5.82% to 3.10%. The remaining half of the surplus generated in rate period 7 was retained to offset rate increases in rate period 9.

At the meeting on June 7, 2022, the City Council adopted Resolution No. 2022-75, approving an agreement between the City of Marina and HF&H Consultants, LLC (HF&H) to perform an analysis of an equitable method of crediting surplus solid waste collection fees back to rate payers.

At the meeting on October 18, 2022, the City Council adopted Resolution No. 2022-75, approving a credit of surplus solid waste collection fees back to rate payers that paid for service in rate period 5 and rate period 6.

In accordance with the methodology developed by HF&H, GWR made on-bill credits to eligible customers in the months of January, February, and March, of 2023. The credits resulted in a distribution of \$658,795 of the \$798,501 surplus generated in rate periods 5 and 6. The remaining surplus of \$139,706 will be available to apply in future rate periods to limit the amount of rate increase to Marina customers.

### **Multi-index Rate Adjustment Methodology**

Each service level rate in the Franchise Agreement rate schedule is comprised of an operating component, disposal/processing component and a fee component. The annual rate adjustment consists of adjusting each of the rate components as follows: Operating Component Factor:

- Labor Component: Labor costs from the prior year are adjusted by the annual percentage change in the Employment Cost Index (ECI)
- Fuel Component: Fuel costs from the prior year are adjusted by the actual volume of fuel purchased in the prior year and the annual percentage change in the Fuel Index
- Other Component: Non labor/fuel related costs from the prior year are adjusted by the annual percentage change of the Consumer Price Index (CPI)

Disposal/Processing Component: This component is automatically adjusted as a direct passthrough based on MRWMD fees and the City's prior year's tonnages by material type. The disposal and processing component(s) are based on the difference between the City's actual tonnage by material type and what was proposed by GWR in their initial proposal to the City. The disposal and processing components also consider the tipping fee charged by the Monterey Regional Waste Management District (MRWMD).

Fee Component: This component is a direct pass through of Franchise fees, calculated as a percent of the total rate by service level.

The rate adjustment for the 2025/2026 fiscal year was conducted using a variation of the multi-index methodology which was distributed across sectors by weighted averages in accordance with the methodology agreed upon in 2016. The changes implemented in 2016 allow for a uniform percentage increase for services.

The Franchise Agreement stipulates that the City of Marina shall make a good faith effort to approve the accuracy of the calculated rates by June 1 of each year, and such rates shall be effective on each subsequent July 1. This allows noticing all customers of rate increases. If rates are not effective by July 1 due to a delay caused solely by the City of Marina, GWR may retroactively bill customers for the amount of the rate increase.

### **ANALYSIS:**

GWR provided the City with the annual rate adjustment calculation on April 1, 2025. “**EXHIBIT A**” is an executive summary from HF&H reporting the finding that the application for the annual rate adjustment by GWR is consistent with the approved methodology.

The rate adjustment that was reviewed by HF&H includes a 3.84% increase to residential rates for period 11 rate increase. The increase in dollars equals \$.89 per month for residents with 64gallon containers and \$.71 increase for customers with 32-gallon containers.

Staff is recommending the sector-based adjustment be used for calculating rates for 2025/2026 in keeping with the methodology approved in 2016.

**FISCAL IMPACT:**

The FY2025/2026 proposed rate adjustment would have no effect on City expenses, as this is a cost to the rate payers. The Franchise Agreement has a 15% franchise fee of gross receipts. Any rate increase provides a corresponding increase in franchise fee revenue to the City.

**CONCLUSION:**

This request is submitted for City Council consideration and possible action.

Respectfully submitted,

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Ismael Hernandez  
Public Works Director  
City of Marina

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Layne Long  
City Manager  
City of Marina