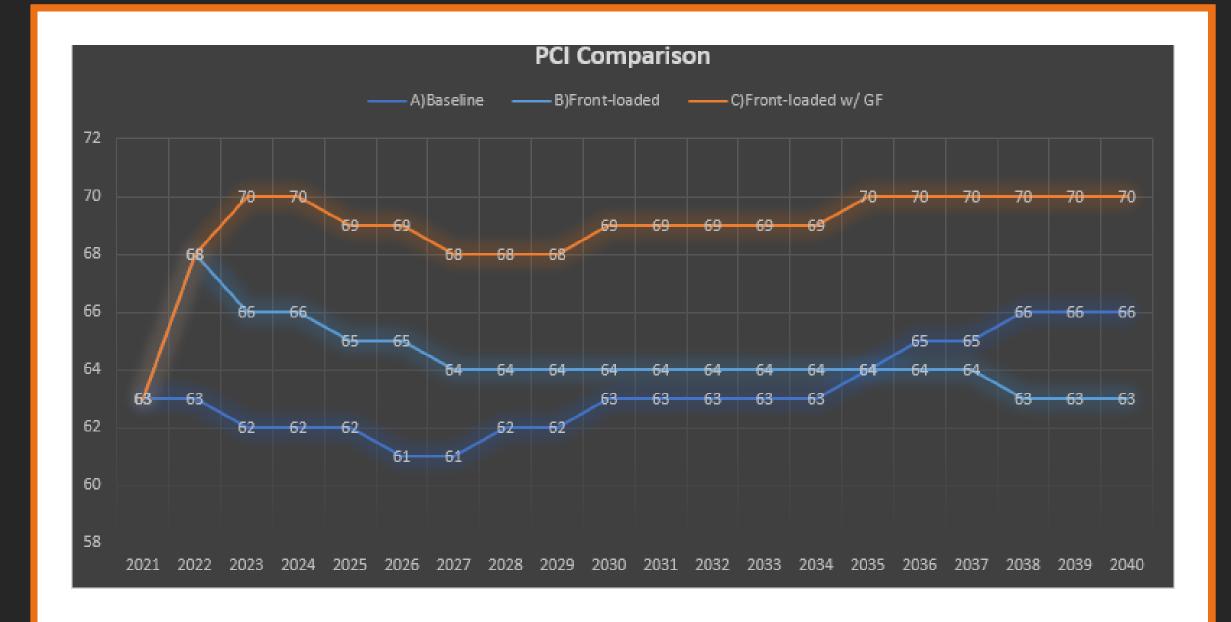


Major Unfunded Needs

- Street Infrastructure
- Facilities
- Staffing
- Vehicles

Road Repairs and Maintenance

- Instituted a Pavement Management Program in 2015-2016
- Goal: All City streets should achieve a PCI of 70 (good condition)

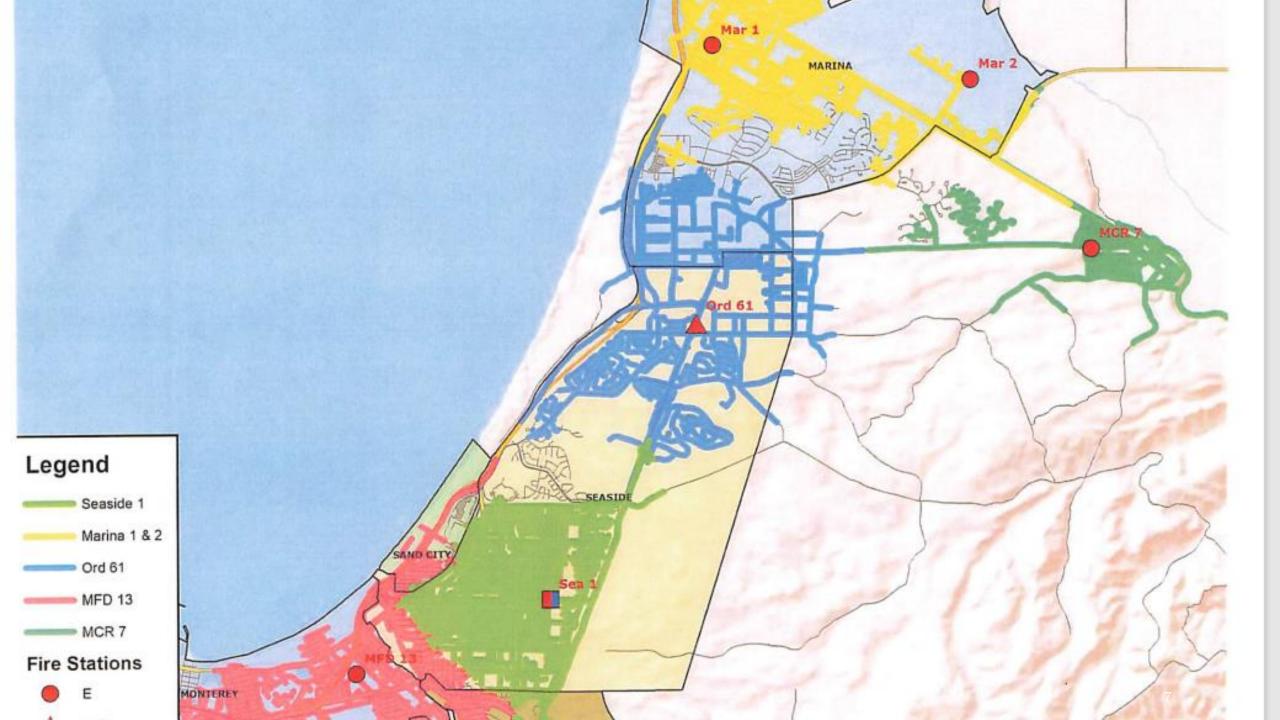


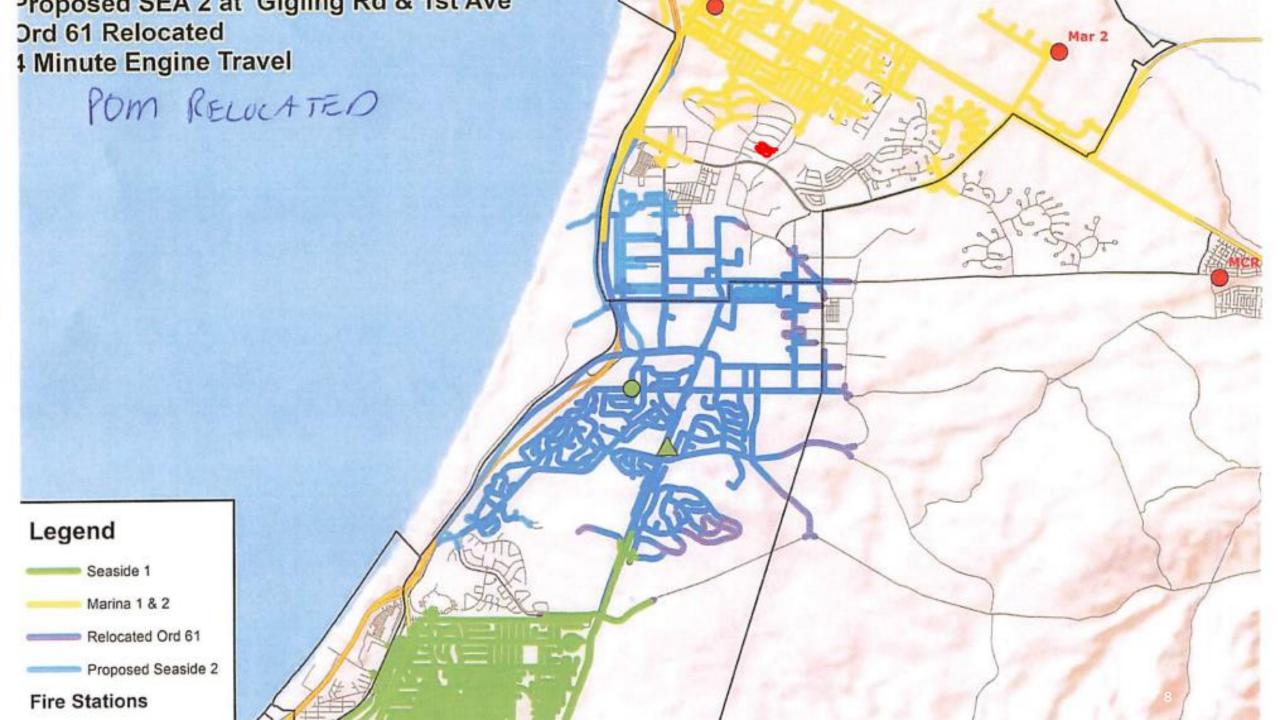
Road Repairs and Maintenance

- To achieve this goal:
 - Requires \$2.3 million annually in pavement management repairs (\$2.6 million funded in budget)
 - \$11.6 million in one-time funds for street reconstruction
 - \$8.2 million Measure X bond
 - \$3.4 million one-time General Fund (consider ARPA funds)

City Facilities - Critical

Project	Est. Cost
New Fire Station - CA/Imjin	\$17,000,000
Police Station/Council Chambers/City Hall	\$35,000,000
Ladder Truck	\$1,500,000
	\$53,500,000





City Facilities - Other

Project	Est. Cost
New Fire Station - North	\$11,000,000
Aquatic Center	\$10,000,000
Arts Village	\$5,000,000
Senior Center	\$5,000,000
Hockey Pavilion	\$3,000,000
Comm Center, Teen Center, Skate Park	\$1,000,000
Total	\$35,000,000

<u>Unmet Current Staffing Needs</u>

Department	Staffing Description/Title	# of Positions	Total Annual Cost
Fire	Firefighters	3	\$500,000
Fire	Deputy Chief/Fire Marshall	1	\$125,000
Admin	Affordable Housing/Lease/Grants Mgr	1	\$150,000
Admin	HR/Risk Manager/Director	1	\$200,000
Public Works	Maintenance Staff	4	\$400,000
Public Works	Associate Engineer	1	\$155,000
Community Development	Code Enforcement Officer - Organics	1	\$100,000
Totals		12	\$1,630,000

Future Revenues -Ongoing

- Hotel TOT \$2.3 million annually in 2-5 years
- Property Tax Revenue growth from Sea Haven \$800k annually, once fully built out in 5-7 years

Future Revenues – One-time

- Dunes Phase 3 \$13.5 million, one-time in 2-3 years
- FORA Blight removal funds can be allocated for Sports and Aquatic Center renovations - \$3.4 million, one-time, in 2 years
- ARPA can be used to replenish General Fund for lost revenues - \$5.1 million, one-time

Potential	Annual Revenue	Preliminary Estimate of Bond Capacity from	Estimated Cost Per Household (2)	
UUT Rate	Estimate (1)	KNN Public Finance (3)	Per Month	Per Year
1%	\$280,000	\$5,000,000	\$2.50	\$30
2%	\$560,000	\$10,000,000	\$5.00	\$59
3%	\$840,000	\$14,000,000	\$7.40	\$89
4%	\$1,120,000	\$19,000,000	\$9.90	\$119
5%	\$1,400,000	\$24,000,000	\$12.40	\$149
6%	\$1,680,000	\$29,000,000	\$14.90	\$178

Potential Future Revenue Source

Monthly Amount	Annual Amount	Bond Capacity
\$5.25	\$63	\$30,000,000
\$7.00	\$84	\$40,000,000
\$8.75	\$105	\$50,000,000

- Monthly/Annual Amounts shown per \$100,000 of assessed property value
- A property valued at \$600,000 would pay \$31.50, \$42, or \$52.50 per month

Potential General Obligation Bond