

# FY 2023-24 & 2024-25 Proposed Budget

September 6, 2023



# FY 2023-24 & FY 2024-25 Proposed Budgets

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- ▶ Unfunded Staffing Needs
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- ▶ Potential Ongoing Funding Sources



# Overview

- ▶ Balanced - ongoing revenues cover ongoing expenditures
- ▶ Appropriations reflect City Council goals and priorities from earlier retreats and study meetings and include top priorities from the consolidated project list
- ▶ Maintains and sustains existing service levels and programs
- ▶ No additional staff added in order to have a structurally balanced budget
- ▶ Includes wage and benefit increases and keeps salaries competitive in order to retain and recruit quality staff
- ▶ Significant investments in infrastructure, parks, and capital projects to improve quality of life
- ▶ Maintain required reserves

# Budget Highlights

- ▶ Community Development
  - ▶ Downtown Vitalization Plan
  - ▶ General Plan
  - ▶ Local Coastal Program
  - ▶ Housing Element 6th Cycle
- ▶ Affordable Housing
  - ▶ Cypress Knolls \$1.3 million
  - ▶ Dunes & Sea Haven (350 units)
- ▶ Del Monte Avenue
  - ▶ Del Monte Median Landscape Plan
  - ▶ Del Monte Avenue vitalization - \$4 million

# Budget Highlights

- ▶ Street Resurfacing Program
  - ▶ \$15 million over next 3 years
- ▶ Streets
  - ▶ Imjin Road Widening - \$43.9 million
  - ▶ Del Monte & Beach Roundabout - \$300,000
  - ▶ Imjin Pkw & California Intersection - \$1.8
  - ▶ Reindollar & California Intersection - \$1.2 million
  - ▶ California Avenue (Imjin to 8th) - \$3 million
  - ▶ Del Monte & reservation Intersection - \$1.9 million
  - ▶ Traffic Signal Imjin and 3rd - \$1 million
  - ▶ 8th Avenue - \$3.5 million

# Budget Highlights

## ▶ Parks

- ▶ Dunes City Park - \$8.5 million
- ▶ Windy Hill Park - \$1.1 million
- ▶ Gloria Jean Tate Park - \$8 million
- ▶ Sea Haven Park - \$4.8 million
- ▶ Preston Park - \$6.5 million
- ▶ Locke Paddon Park - \$350,000
- ▶ MLK Sculpture Garden \$580,000
- ▶ Disc Golf - \$100,000

## ▶ City Facilities

- ▶ City hall complex deferred maintenance - \$1 million
- ▶ Teen Center - \$300,000
- ▶ Los Arboles tennis and pickleball court - \$75,000
- ▶ Recreation trail maintenance - \$200,000
- ▶ Vince DiMaggio floor replacement - \$150,000

# Funding Sources

- ▶ General Fund - \$23.4 million est. unassigned fund balance
  - ▶ Prior years unspent funds - \$11.9 million
  - ▶ ARPA - \$5.2 million
  - ▶ Land Sales proceeds - \$6.3 million
- ▶ Impact Fees
  - ▶ Parks - \$8 million
  - ▶ Roadways - \$7.6 million
  - ▶ Intersections - \$1.8 million
    - ▶ Restricted to impacts related to growth

# Potential Funding Sources

- ▶ FORA Bond - \$8.7 million
  - ▶ restricted to former Fort Ord property and can only be used for blight removal or renovation and rehabilitation of existing structures
  - ▶ transfer to Sports/Aquatic Center renovation
- ▶ FORA Escrow Bond - \$ 7.2 million
  - ▶ restricted to former Fort Ord property and can only be used for blight removal or renovation and rehabilitation of existing structures
  - ▶ transfer to Sports/Aquatic Center renovation
- ▶ Former Fort Ord Development Fees - ~\$10 million
  - ▶ Restricted to former Fort Ord properties; road construction (8th avenue and Del Monte extension); habitat management areas; blight removal

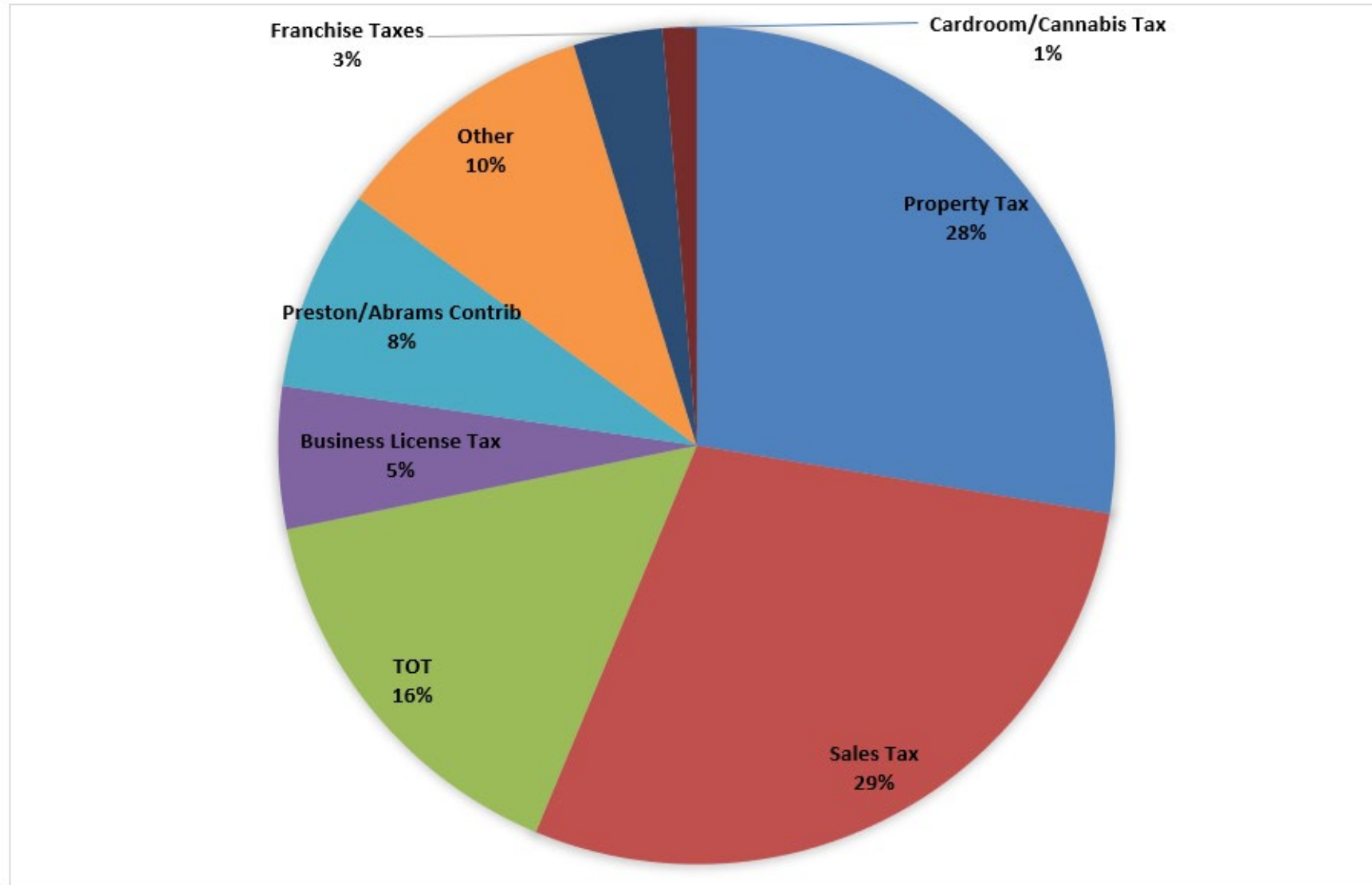
# FY23-24 & FY24-25 Proposed Ongoing Budgets

- ▶ Resolution 2012-46 requires that a proposed general fund budget must be balanced - ongoing revenues must exceed ongoing expenses

|                                  | <b>Proposed</b> | <b>2025 Proposed</b> |
|----------------------------------|-----------------|----------------------|
| <b>Ongoing Revenue Total</b>     | 33,698,051      | 34,977,946           |
| <b>Ongoing Expenditure Total</b> | 33,403,633      | 34,506,636           |
| <b>Ongoing Net Total</b>         | <b>294,418</b>  | <b>471,310</b>       |



## FY24/25 General Fund Revenues

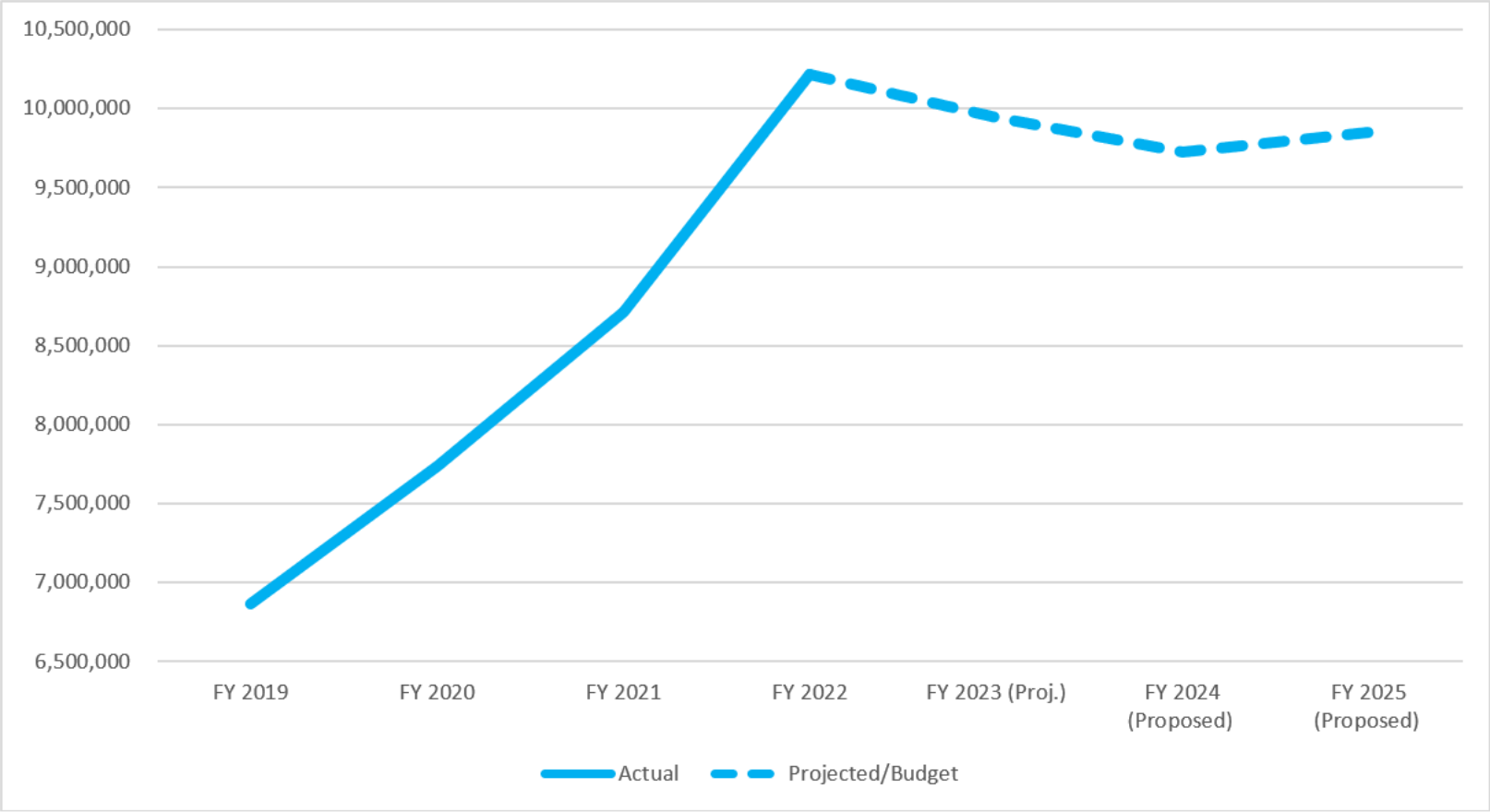


# Two-Year Major Revenue Forecasts

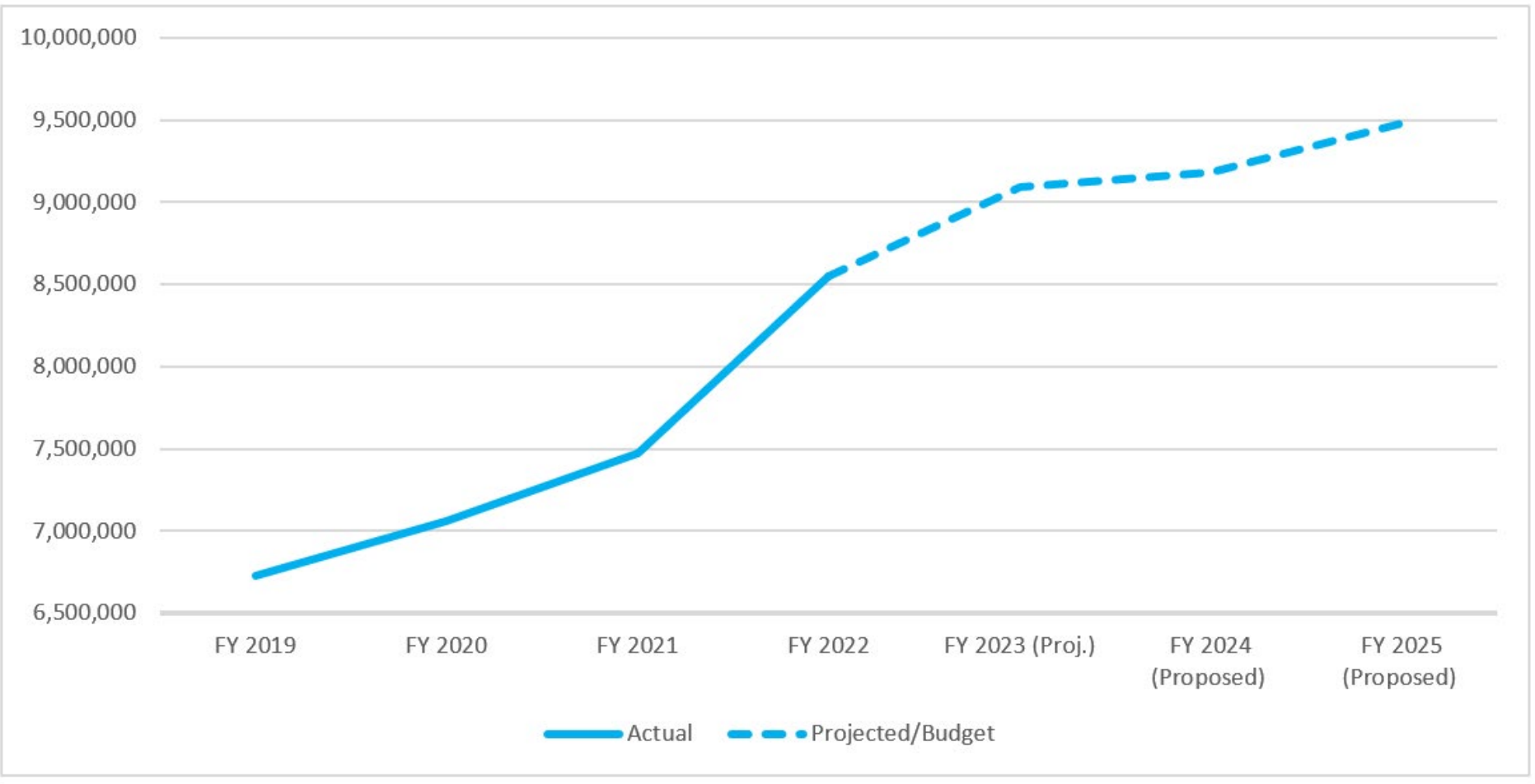
- ▶ **Sales Taxes, Property Taxes and Transient Occupancy Taxes (TOT)** make up over 70% of the City's ongoing revenues
- ▶ **Sales Taxes** will be negatively impacted by a potential recession
- ▶ **Property Tax** growth will flatten as home sale prices are impacted by high interest rates
- ▶ **TOT** has recovered and we are projecting growth due to new hotels



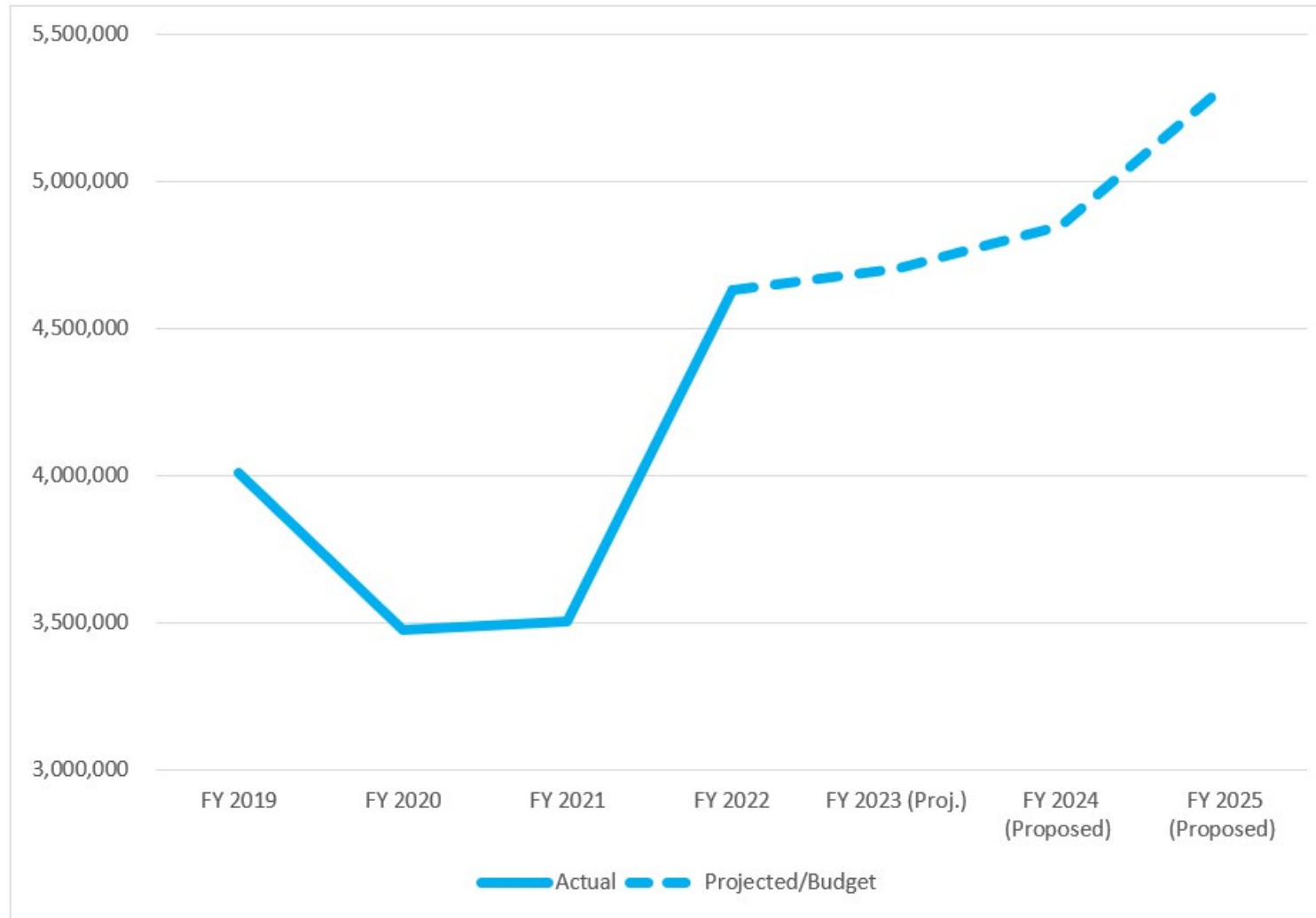
# Sales Tax Revenues



# Property Tax Revenues



# TOT Revenues



# Major Revenue Forecasts

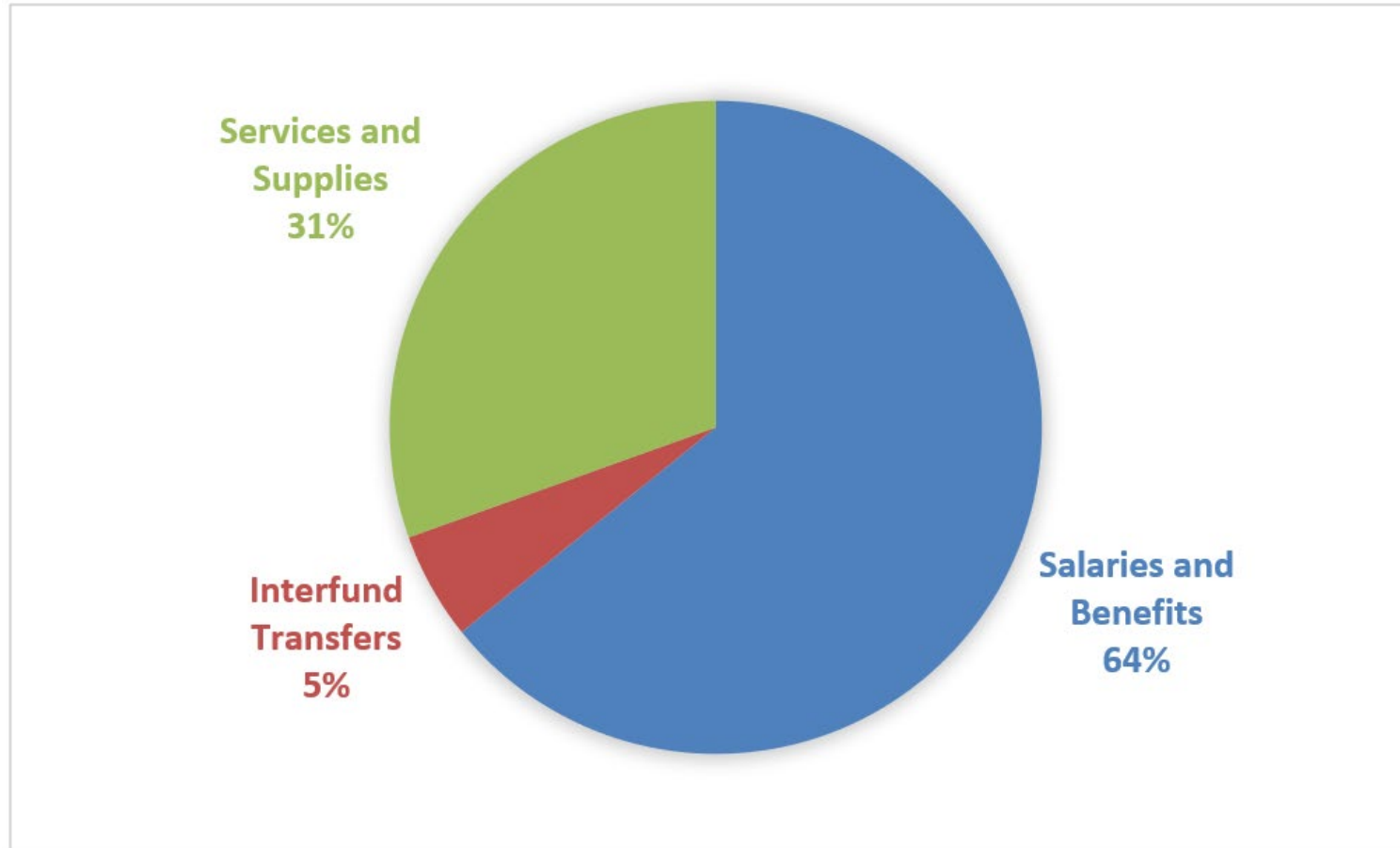
|              | <b>FY 2023<br/>Revised</b> | <b>FY 2024<br/>Proposed</b> | <b><i>Variance</i></b> |
|--------------|----------------------------|-----------------------------|------------------------|
| Property Tax | 7,813                      | 9,180                       | 1,367                  |
| Sales Tax    | 9,575                      | 9,723                       | 148                    |
| TOT          | 4,284                      | 4,848                       | 564                    |
| Total        | <u>21,672</u>              | <u>23,750</u>               | <u>2,078</u>           |

|              | <b>FY 2024<br/>Proposed</b> | <b>FY 2025<br/>Proposed</b> | <b><i>Variance</i></b> |
|--------------|-----------------------------|-----------------------------|------------------------|
| Property Tax | 9,180                       | 9,480                       | 300                    |
| Sales Tax    | 9,723                       | 9,851                       | 128                    |
| TOT          | 4,848                       | 5,324                       | 477                    |
| Total        | <u>23,750</u>               | <u>24,655</u>               | <u>905</u>             |



\* amounts shown in \$ thousands

# Ongoing Expenses - General Fund



# Ongoing Expenses

- ▶ Factors contributing to expenditure increases:
  - ▶ Inflation
  - ▶ Property and liability insurance
  - ▶ Workers compensation insurance
  - ▶ Employee wage increases - cost of living and step increases
  - ▶ CalPERS pension costs
  - ▶ Health insurance



# Ongoing Expenses - Pension Costs

- ▶ CalPERS pension costs consist of 2 components:
  - ▶ “Normal Cost”, expressed as a total % of total active payroll
  - ▶ Unfunded Liability Payments, annual payments due, based on actuarial analyses of prior benefits and liabilities



# Ongoing Expenses - Pension Costs

- ▶ Normal Costs for all benefit groups have increased substantially from FY22-23 and will increase again for FY24-25

| <b>Benefit Group</b> | <b>FY22-23<br/>Normal Rate</b> | <b>FY23-24<br/>Normal Rate</b> | <b><i>YoY Flat<br/>Increase</i></b> | <b><i>YoY %<br/>Increase</i></b> |
|----------------------|--------------------------------|--------------------------------|-------------------------------------|----------------------------------|
| Non-Safety           | 10.87%                         | 12.47%                         | 1.6%                                | 14.7%                            |
| Safety               | 23.75%                         | 27.11%                         | 3.4%                                | 14.1%                            |
| PEPRA Non-Safety     | 7.47%                          | 7.68%                          | 0.2%                                | 2.8%                             |
| PEPRA Safety         | 12.78%                         | 13.54%                         | 0.8%                                | 5.9%                             |

| <b>Benefit Group</b> | <b>FY23-24<br/>Normal Rate</b> | <b>FY24-25<br/>Normal Rate</b> | <b><i>YoY Flat<br/>Increase</i></b> | <b><i>YoY %<br/>Increase</i></b> |
|----------------------|--------------------------------|--------------------------------|-------------------------------------|----------------------------------|
| Non-Safety           | 12.47%                         | 12.50%                         | 0.0%                                | 0.2%                             |
| Safety               | 27.11%                         | 27.32%                         | 0.2%                                | 0.8%                             |
| PEPRA Non-Safety     | 7.68%                          | 7.87%                          | 0.2%                                | 2.5%                             |
| PEPRA Safety         | 13.54%                         | 13.76%                         | 0.2%                                | 1.6%                             |



# Ongoing Expenses - Pension Costs

- ▶ Unfunded Liability Payments will fluctuate for the foreseeable future

| <b>Benefit Group</b> | <b>FY22-23<br/>Payment</b> | <b>FY23-24<br/>Payment</b> | <b><i>YoY Change</i></b> | <b><i>YoY % Change</i></b> |
|----------------------|----------------------------|----------------------------|--------------------------|----------------------------|
| Non-Safety           | \$597,305                  | \$566,672                  | -\$30,633                | -5.1%                      |
| Safety               | \$1,380,684                | \$1,350,725                | -\$29,959                | -2.2%                      |
| <b>Total</b>         | <b>\$1,977,989</b>         | <b>\$1,917,397</b>         | <b>-\$60,592</b>         | <b>-3.1%</b>               |

| <b>Benefit Group</b> | <b>FY23-24<br/>Payment</b> | <b>FY24-25<br/>Payment</b> | <b><i>YoY Change</i></b> | <b><i>YoY % Change</i></b> |
|----------------------|----------------------------|----------------------------|--------------------------|----------------------------|
| Non-Safety           | \$566,672                  | \$688,796                  | \$122,124                | 21.6%                      |
| Safety               | \$1,350,725                | \$1,641,434                | \$290,709                | 21.5%                      |
| <b>Total</b>         | <b>\$1,917,397</b>         | <b>\$2,330,230</b>         | <b>\$412,833</b>         | <b>21.5%</b>               |

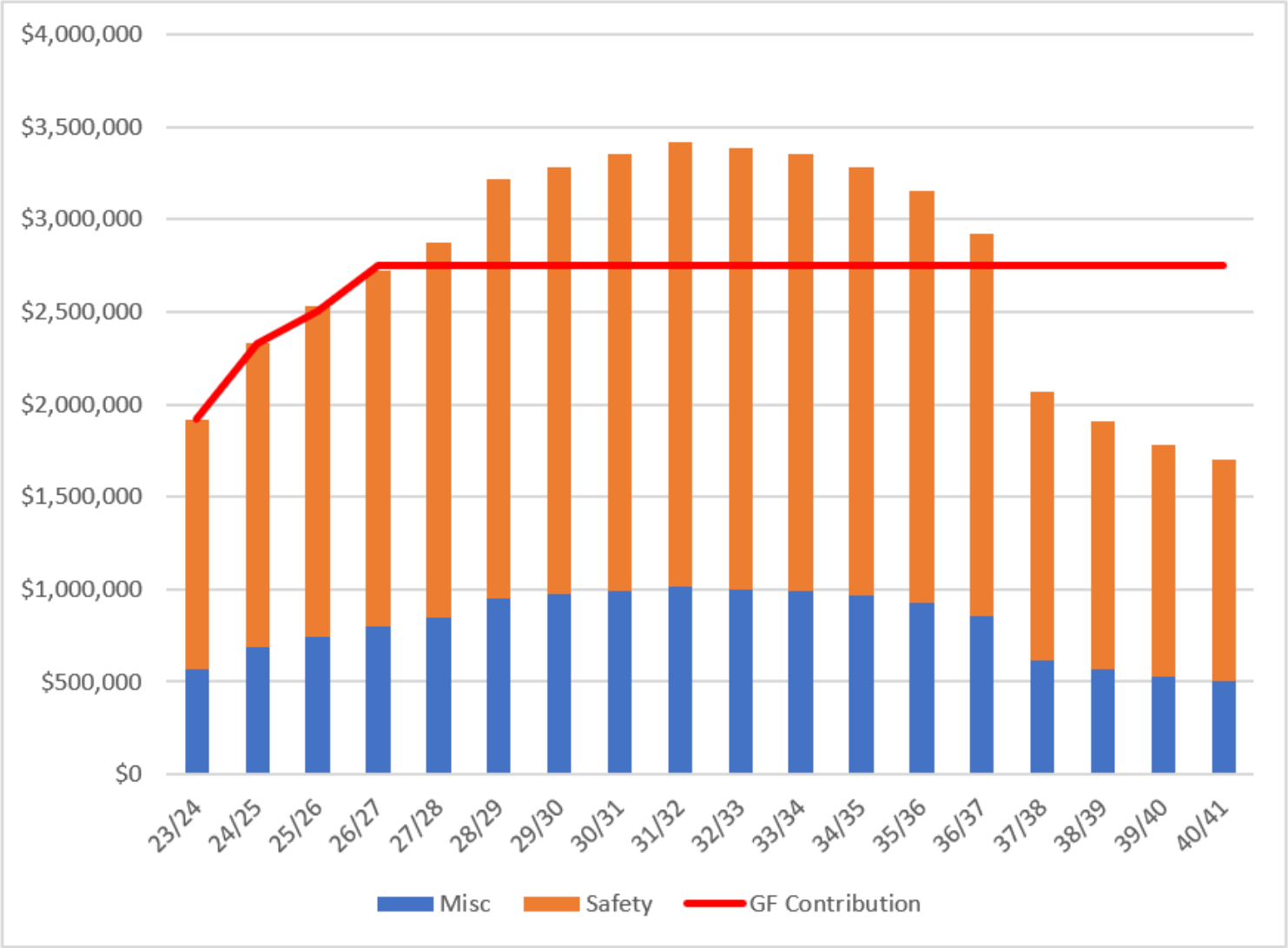


# Ongoing Expenses - Pension Costs

- ▶ The proposed budget includes a contribution of \$2 million to the Pension Liability Stabilization Fund, increasing the fund balance to \$5 million
- ▶ Based on the current payment schedules:
  - ▶ Annual unfunded pension payments will increase over the next 10 years to nearly \$3.5 million
  - ▶ General fund shares of annual unfunded pension payments will increase from about \$1.9 million in FY23/24 to \$2.75 million in FY26/27
  - ▶ Draws from the stabilization fund will cover the difference in annual payments and the general fund share of payments
  - ▶ Based on current annual payment schedules, pension stabilization funds will get close to \$0 in 2037/2038
- ▶ Future Consideration:
  - ▶ To factor in any future payment fluctuations, mostly due to changing market conditions, it would be prudent to consider an additional one-time transfer of \$1-\$2 million to ensure that future payments are stabilized for the next 15+ years.



# Ongoing Expenses - Pension Costs

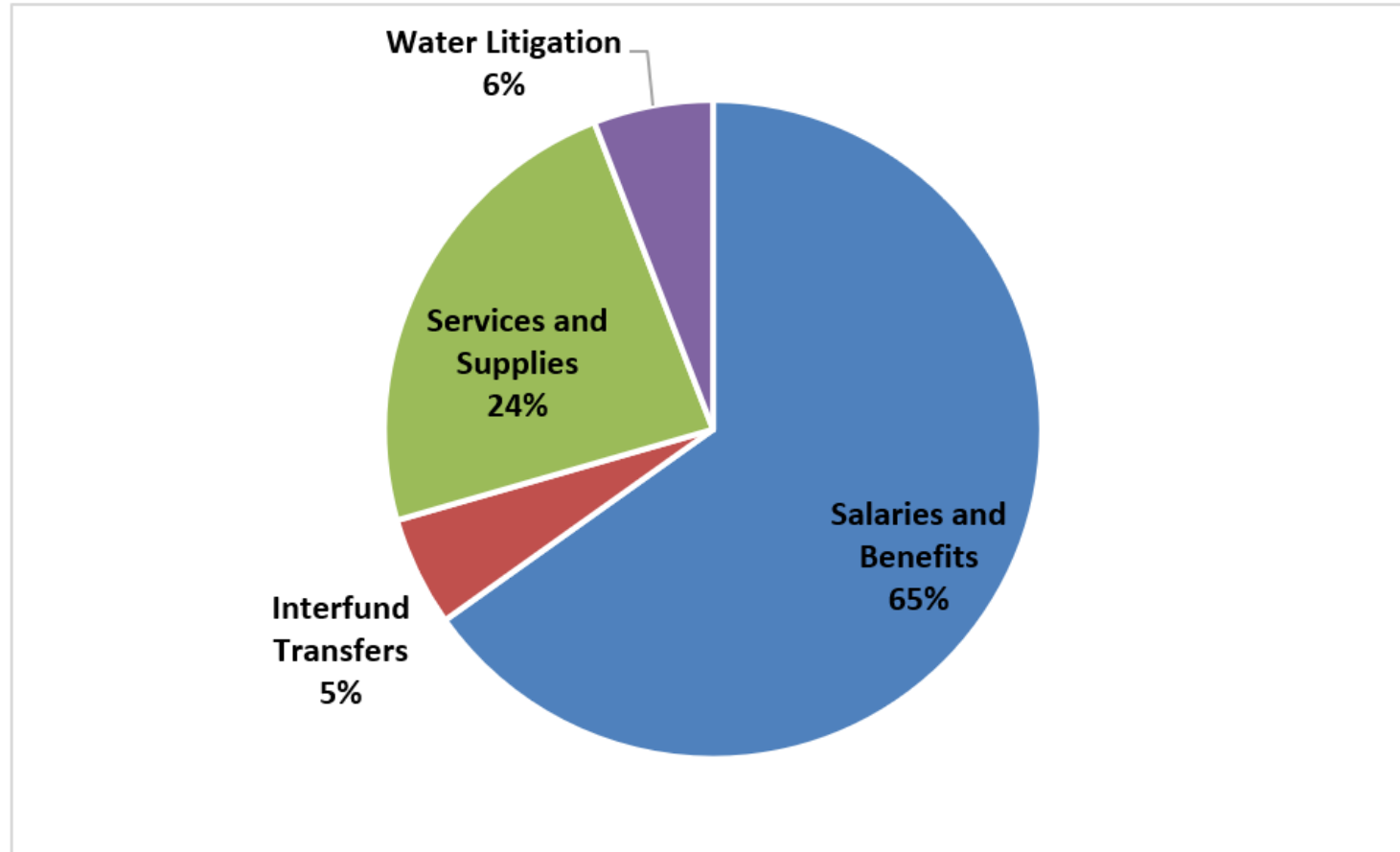


# Groundwater Protection Litigation Expenses

- ▶ Legal expenses related to groundwater protection litigation
  - ▶ The annual budget amount for these expenses is \$2.5 million for FY23/24 and \$2 million for FY24/25
  - ▶ By the end of FY 2025 we anticipate groundwater expenses to total well over \$15 million
  - ▶ The proposed budget establishes a fund with a one-time balance of \$2 million to stabilize these expenses
    - ▶ The General Fund ongoing cost will be reduced by \$500,000 in FY 24/25.



# Groundwater Protection Litigation Expenses



# Ongoing Reserves and Commitments

- ▶ Emergency Reserve
  - ▶ 20% of Ongoing Revenues
    - ▶ Fully funded in this cycle with the balance expected to be ~\$6.9 million at the end of FY24/25
- ▶ Vehicle/Equipment Replacement Fund
  - ▶ To offset the increased needs for citywide vehicles and heavy equipment
    - ▶ Currently \$750,000/year
- ▶ Road Repairs and Maintenance - Measure X
  - ▶ \$1 million annual general fund contribution

# Capital Improvement Program

| Cons. Proj<br>List # | Project Name                                                      | Total FORA<br>CFD \$ Amount | Total Impact<br>Fee \$ Amount | Total General<br>Fund \$ Amount | Total Funded<br>Amount |
|----------------------|-------------------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|------------------------|
| 122                  | Glorya Jean Tate Park Improvements                                | \$0                         | \$3,150,000                   | \$3,150,000                     | \$6,300,000            |
| 58                   | 8th Street from 3rd Ave. to California                            | \$3,500,000                 | \$0                           | \$0                             | \$3,500,000            |
|                      | Sports and Aquatic Center Rehab                                   | \$2,600,000                 | \$0                           | \$0                             | \$2,600,000            |
| 124                  | Preston Park Upgrades                                             | \$0                         | \$3,000,000                   | \$2,500,000                     | \$5,500,000            |
|                      | California Ave Improvements, Imjin to 8th (Roads)                 | \$0                         | \$3,000,000                   | \$0                             | \$3,000,000            |
| 6                    | Barracks Blight Removal                                           | \$1,700,000                 | \$0                           | \$0                             | \$1,700,000            |
|                      | Reindollar Ave & CA Ave Intersection Improvements (Intersections) | \$0                         | \$1,200,000                   | \$0                             | \$1,200,000            |
| 3                    | City Hall and City Council Chambers Deferred Maintenance          | \$0                         | \$0                           | \$1,000,000                     | \$1,000,000            |
|                      | Hwy 1 Imjin/Downtown Interchange PID                              | \$1,000,000                 | \$0                           | \$0                             | \$1,000,000            |
|                      | Downtown Vitalization Implementation                              | \$0                         | \$0                           | \$1,000,000                     | \$1,000,000            |
| 126                  | Traffic Signal ADA Upgrades                                       | \$0                         | \$0                           | \$850,000                       | \$850,000              |
| 134                  | Police Body and Car Cameras                                       | \$0                         | \$0                           | \$760,000                       | \$760,000              |
| 50                   | General Plan Update                                               | \$0                         | \$0                           | \$750,000                       | \$750,000              |
| 21                   | Airport MAP Program Match (Commitment)                            | \$0                         | \$0                           | \$750,000                       | \$750,000              |
| 3                    | Community Center Deferred Maintenance                             | \$0                         | \$0                           | \$500,000                       | \$500,000              |
| 123                  | Salinas Avenue Widening                                           | \$0                         | \$0                           | \$500,000                       | \$500,000              |
|                      | Imjin Pkwy & CA Ave Intersection Improvements (Intersections)     | \$0                         | \$500,000                     | \$0                             | \$500,000              |
| 3                    | Teen Center Deferred Maintenance                                  | \$0                         | \$0                           | \$300,000                       | \$300,000              |
| 100                  | Windy Hill Playground Upgrades                                    | \$0                         | \$0                           | \$250,000                       | \$250,000              |

# Capital Improvement Program

| Cons. Proj<br>List # | Project Name                                              | Total FORA<br>CFD \$ Amount | Total Impact<br>Fee \$ Amount | Total General<br>Fund \$ Amount | Total Funded<br>Amount |
|----------------------|-----------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|------------------------|
| 138                  | Building Access Control and Security                      | \$0                         | \$0                           | \$250,000                       | \$250,000              |
| 137                  | Administrative Records Management System                  | \$0                         | \$0                           | \$250,000                       | \$250,000              |
| 118                  | Marina Drive Storm Drain Improvements                     | \$0                         | \$0                           | \$225,000                       | \$225,000              |
|                      | Recreation Trail Maintenance                              | \$0                         | \$0                           | \$200,000                       | \$200,000              |
|                      | Fire Station 1 & 2 Alerting System                        | \$0                         | \$0                           | \$200,000                       | \$200,000              |
|                      | Vince DiMaggio Building Floor Replacement                 | \$0                         | \$0                           | \$150,000                       | \$150,000              |
| 59                   | Del Monte and Reservation intersection (RSTP Grant Match) | \$0                         | \$0                           | \$140,000                       | \$140,000              |
| 135                  | Roadway Vehicle Safety Cameras                            | \$0                         | \$0                           | \$130,000                       | \$130,000              |
| 102                  | Streetlight Replacement                                   | \$0                         | \$0                           | \$250,000                       | \$250,000              |
| 103                  | Traffic Signal Maintenance and Upgrades                   | \$0                         | \$0                           | \$120,000                       | \$120,000              |
| 3                    | City Facilities, Parks, Lights Maintenance Plan           | \$0                         | \$0                           | \$100,000                       | \$100,000              |
|                      | Disc Golf Parking and Access                              | \$0                         | \$0                           | \$100,000                       | \$100,000              |
| 14                   | Police Department Staffing Study                          | \$0                         | \$0                           | \$100,000                       | \$100,000              |
| 114                  | Los Arboles Sports Building Deck Rehabilitation           | \$0                         | \$0                           | \$100,000                       | \$100,000              |
|                      | Carmel Avenue Storm Drain Improvements                    | \$0                         | \$0                           | \$100,000                       | \$100,000              |
| 100                  | Windy Hill Playground Upgrades (Parks)                    | \$0                         | \$100,000                     | \$0                             | \$100,000              |
| 132                  | Riding Mowers and "Bobcat" Equipment (Operations)         | \$0                         | \$0                           | \$90,000                        | \$90,000               |
|                      | Engineering Traffic Study                                 | \$0                         | \$0                           | \$75,000                        | \$75,000               |

# Capital Improvement Program

| Cons. Proj<br>List # | Project Name                                           | Total FORA<br>CFD \$ Amount | Total Impact<br>Fee \$ Amount | Total General<br>Fund \$ Amount | Total Funded Amount |
|----------------------|--------------------------------------------------------|-----------------------------|-------------------------------|---------------------------------|---------------------|
|                      | Los Arboles Court Resurfacing                          | \$0                         | \$0                           | \$75,000                        | \$75,000            |
|                      | Kennedy Court Perc Lot Drain Pipe Replacement          | \$0                         | \$0                           | \$75,000                        | \$75,000            |
| 3                    | Public Safety Building HVAC Replacement                | \$0                         | \$0                           | \$70,000                        | \$70,000            |
|                      | Equestrian Boarding Development                        | \$0                         | \$0                           | \$50,000                        | \$50,000            |
|                      | Parks Security Cameras (Operations)                    | \$0                         | \$0                           | \$50,000                        | \$50,000            |
| 141                  | Payment and Registration Portals (Operations)          | \$0                         | \$0                           | \$40,000                        | \$40,000            |
| 3                    | Fire Station 1 Shower Replacement and Laundry Plumbing | \$0                         | \$0                           | \$35,000                        | \$35,000            |
| 3                    | Corporation Yard EV Charging Stations                  | \$0                         | \$0                           | \$30,000                        | \$30,000            |
| 3                    | PD Airport Building Painting (ACIP)                    | \$0                         | \$0                           | \$30,000                        | \$30,000            |
| 3                    | Fire Station 2 Storage Expansion                       | \$0                         | \$0                           | \$20,000                        | \$20,000            |
|                      | Teen Center Playground Resurfacing                     | \$0                         | \$0                           | \$20,000                        | \$20,000            |
| 3                    | City Hall Annex EV Charging Stations                   | \$0                         | \$0                           | \$20,000                        | \$20,000            |
|                      | <b>Total \$ Amounts Funded</b>                         | <b>\$8,800,000</b>          | <b>\$10,950,000</b>           | <b>\$15,405,000</b>             | <b>\$35,155,000</b> |

# Project Summary Format

## Windy Hill Park Playground Upgrades

**Project Number** QLP2112

**Project Scope** Remove and replace existing Playground equipment. Construct new restroom facilities.

**Project Justification** Park playground is outdated and in need of replacement. The park has never had permanent restroom facilities.

### Project Funding Detail

| Funding Sources              | Prior Years    | Proposed       |            |            |            |            |           | Total            |
|------------------------------|----------------|----------------|------------|------------|------------|------------|-----------|------------------|
|                              | Actuals        | FY 2023-24     | FY 2024-25 | FY 2025-26 | FY 2026-27 | FY 2027-28 | Out Years |                  |
| General Fund                 | 500,000        | 250,000        | -          |            |            |            |           | 750,000          |
| Impact Fees (Parks)          | 250,000        | 100,000        |            |            |            |            |           | 350,000          |
|                              |                |                |            |            |            |            |           | -                |
| <b>Total Funding Sources</b> | <b>750,000</b> | <b>350,000</b> | <b>-</b>   | <b>-</b>   | <b>-</b>   | <b>-</b>   |           | <b>1,100,000</b> |

### Project Expenditure Detail

| Expenditures              | Prior Years  | Estimated     |                  |            |            |            |           | Total            |
|---------------------------|--------------|---------------|------------------|------------|------------|------------|-----------|------------------|
|                           | Expenditures | FY 2023-24    | FY 2024-25       | FY 2025-26 | FY 2026-27 | FY 2027-28 | Out Years |                  |
| Design                    |              | 75,000        |                  |            |            |            |           | 75,000           |
| Construction              |              |               | 1,025,000        |            |            |            |           | 1,025,000        |
|                           |              |               |                  |            |            |            |           | -                |
| <b>Total Expenditures</b> | <b>-</b>     | <b>75,000</b> | <b>1,025,000</b> | <b>-</b>   | <b>-</b>   | <b>-</b>   |           | <b>1,100,000</b> |

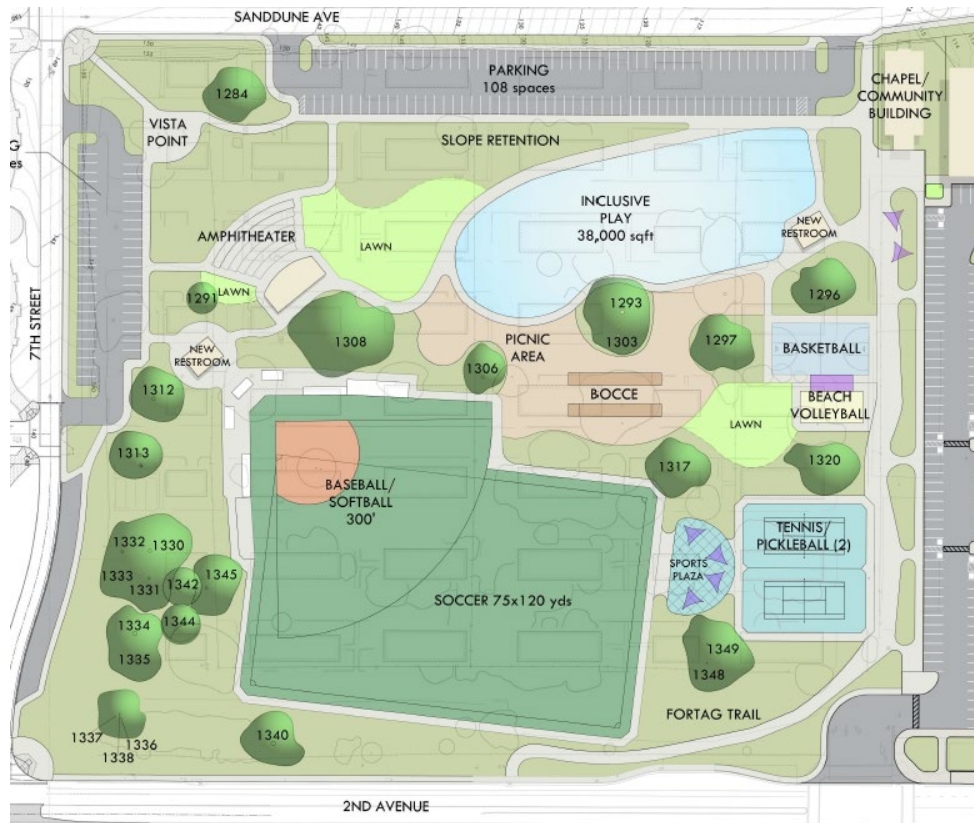
Note: Funding and expenditures beyond FY 2024/2025 are estimates and subject to change.

**Balance Forward** 750,000

**Ongoing Annual Maintenance Cost** 5,000

# QLP 2017 - Dunes Park Development

- ▶ Project Description: First Phase of Park Development
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: ~~\$1,500,000~~ Allocate funds to Preston Park



Already Allocated in CIP  
\$1.5M Impact Fees  
\$3.6M Developer Contribution

Future Allocation  
\$4.8M Developer Contribution

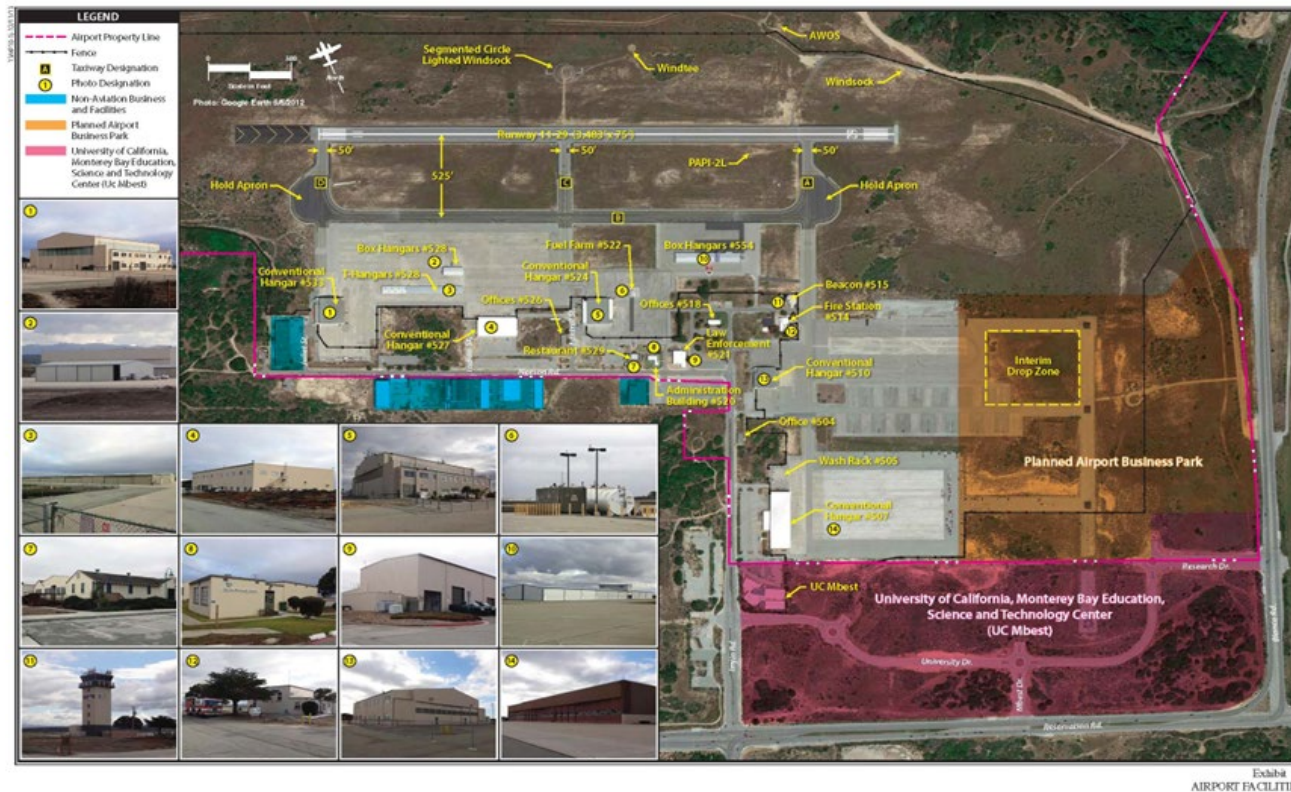
# QLP 2113 - Preston Park Upgrades

- ▶ Project Description: Additional funding to replace existing ballfield turf, add playground, and additional multi-use field.
- ▶ Funding Source: General Fund, Park Impact Fees
- ▶ Proposed Budget: \$1M + \$1.5M GF, \$3M Impact Fees



# Airport MAP Grant

- ▶ Funding Source: General Fund, Caltrans match
- ▶ Proposed Budget: \$750,000 for the first of 5 years.



# HSR2106 - Traffic Signal ADA Upgrades

- ▶ Project Description: Additional funding for ADA improvements on four of the downtown traffic signals.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$850,000



# EDR1904 - Salinas Avenue Widening

- ▶ Project Description: Upgrade/construct a two-lane collector from Reservation Road to Carmel Ave
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: ~~\$1,000,000~~ \$500,000 (+ \$1.57M Developer contribution)



# Community Center Deferred Maintenance

- ▶ Project Description: Repair leaking roof, ageing HVAC, worn flooring, painting, kitchen and restroom fixtures.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$500,000



# Teen Center Deferred Maintenance

- ▶ Project Description: Repair leaking roof, ageing HVAC, worn flooring, painting, kitchen and restroom fixtures.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$300,000



# HSF2101 - Barracks Blight Removal

- ▶ Project Description: Hazardous material abatement and demolition of 19 remaining former military buildings.
- ▶ Funding Source: Blight Removal
- ▶ Proposed Budget: \$1,700,000



# Recreation Trail Maintenance

- ▶ Project Description: The City's Class 1 separate bicycle and pedestrian pathways need maintenance.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$200,000



# Vince DiMaggio Building Floor Replacement

- ▶ Project Description: Replacement of the exposed aggregate floor with surfacing more suitable to recreation programs.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$150,000



# Library Landscape Irrigation Upgrades

- ▶ Project Description: Evaluation and design of an irrigation system to support existing as well as planned landscape areas.
- ▶ Funding Source: Sierra Club Fund
- ▶ Proposed Budget: \$50,000



# Disc Golf Parking and Access

- ▶ Project Description: Construction of parking and access to a disc golf course proposed East of Salinas Avenue.
- ▶ Funding Source: General Fund
- ▶ Proposed Budget: \$100,000



# Airport T-Hanger Design

- ▶ Project Description: Design of T-Hangers for expansion of available hanger space at the airport.
- ▶ Funding Source: Airport Enterprise
- ▶ Proposed Budget: \$25,000



# Unfunded Staffing

- ▶ Fire Dept
  - ▶ 2 Division Chiefs, 3 Firefighters
  - ▶ Contingent upon a SAFER Grant Award, ~\$200k annual cost to the City
- ▶ Public Works
  - ▶ 3 Maintenance Workers, 1 Maintenance Lead
  - ▶ ~\$420k annual cost to the City
- ▶ Administration
  - ▶ Affordable Housing/Grants/Lease Manager
  - ▶ ~\$170k annual cost to the City



# Major Unfunded Projects

- ▶ Fire, Police and Civic Center Facilities
  - ▶ \$50 million
- ▶ Sports and Aquatic Center
  - ▶ \$18 million already allocated, need additional \$20 million
- ▶ Blight Removal
  - ▶ Approximately 250 structures, \$19 million



# Potential Ongoing Funding Options

- ▶ Property Tax
- ▶ Sales Tax
- ▶ TOT
- ▶ Utility User Tax



# Questions?

